This will certainly be an interesting year for our industry. In addition to a new Administration and Congress, for the first time in decades, there are currently no Congressional or Executive Branch restrictions on energy exploration on the Outer Continental Shelf (OCS).

While it remains to be seen whether President Barack Obama will reimpose an Executive withdrawal of portions of the OCS, it is clear that Congress will again propose legislation intended to economically or physically limit our access to valuable offshore resources.

NOIA is following developments closely and is working hard to remain fully engaged with the legislators and regulators that affect the industry’s operating environment.

I invite you to join us at the 2009 National Ocean Industries Association Annual Meeting on April 15-17, 2009 in our nation’s capital for a unique opportunity to exchange information and ideas with policy makers and thought leaders across a range of issues. Of course, you will also have an excellent opportunity to network with fellow executives from all sectors of our industry.

The meeting will be held at The Ritz-Carlton, Washington, DC, a quality venue that has hosted the NOIA membership before. The NOIA staff has put together an outstanding meeting program, and on behalf of our association’s leadership, I urge you to attend. I look forward to seeing you in April.

Dean Taylor
Chairman, President and CEO Tidewater, Inc.
and 2008-2009 NOIA Chairman
Please note:

In addition to the speakers featured in this program, NOIA has also extended speaking invitations to several influential members of the U.S. Congress and the Obama Administration. These speakers will be featured in the General Sessions marked with an asterisk (*).

WEDNESDAY, APRIL 15:

12:00 p.m. - 6:30 p.m.
Registration

1:00 p.m. - 5:00 p.m.
Hospitality Suite

2:30 p.m. - 3:25 p.m.
Finance Committee

3:35 p.m. - 5:05 p.m.
Executive Committee (closed session)

6:00 p.m. - 7:30 p.m.
Welcome Reception
**SCHEDULE**

**THURSDAY, APRIL 16:**

- **7:00 a.m. - 5:00 p.m.**
  - Hospitality Suite

- **8:00 a.m. - 9:15 a.m.**
  - Breakfast*

- **9:30 a.m. - 11:00 a.m.**
  - General Session
  - Panel Discussion: Global Financial and Economic Crisis - How We Got Here & Where We Are Going
  - Moderator: Don Reynolds, 21st Century Forecasting
  - Panelists: Zanny Minton-Beddoes, U.S. Editor, The Economist; Anya Kamenetz, Finance Expert and Author; and J.D. Foster, Norman B. Ture Senior Fellow, Heritage Foundation

- **11:10 a.m. - 11:50 a.m.**
  - Government Affairs Committee

- **2:00 p.m. – 2:40 p.m.**
  - General Session*

- **2:50 p.m. – 3:40 p.m.**
  - Health, Safety, Security and Environment Committee

- **3:50 p.m. – 4:50 p.m.**
  - Board of Directors & Membership Committee Meeting

- **6:30 p.m. – 7:30 p.m.**
  - Reception

- **7:30 p.m. – 10:00 p.m.**
  - Annual Banquet, featuring Capitol Steps

- **12:00 p.m. – 1:45 p.m.**
  - Lunch*
SCHEDULE

FRIDAY, APRIL 17:

7:00 a.m. - 12:00 p.m.
Hospitality Suite

8:30 a.m. - 9:45 a.m.
Breakfast
   The Honorable Newt Gingrich,
   Former Speaker of the House
   How the New President Can
   Lead Lasting Change

9:55 a.m. –10:35 a.m.
General Session*

10:45 a.m. - 11:25 a.m.
Public Affairs and Education
   Committee

11:35 a.m. - 12:15 p.m.
Technology Policy Committee

12:15 p.m. - 1:30 p.m.
Buffet Lunch
Intellectually fearless and a determined optimist, Newt Gingrich brings his trendbucking, solutions-oriented insight to the issues affecting America’s future, including health care, the environment, politics and national security.

Newt Gingrich is well known as the architect of the “Contract with America” that led the Republican Party to victory in 1994 by capturing the majority in the U.S. House for the first time in 40 years. After he was elected Speaker, he disrupted the status quo by moving power out of Washington and back to the American people. Under his leadership, Congress passed welfare reform, the first balanced budget in a generation, and the first tax cut in sixteen years.

A prolific author, Gingrich has published several best sellers, including Winning the Future: A 21st Century Contract with America; Contract With America; To Renew America; Lessons Learned the Hard Way; Saving Lives & Saving Money; Window of Opportunity; The Art of Transformation; A Contract with the Earth; and Real Change.

Newt is one of the most highly sought-after public speakers, accepting invitations to speak before some of the most prestigious organizations in the world. Because of his own unquenchable thirst for knowledge, Newt is able to share unique and unparalleled insights on a wide range of topics. His audiences find him to be not only an educational but also an inspirational speaker.
ABOUT THE SPEAKERS

MODERATOR:
DON REYNOLDS
FOUNDER OF 21ST CENTURY FORECASTING

Don Reynolds’s prominence as a forecaster began with his “astonishingly accurate” predictions on oil prices for the Texas State Legislature. He served 11 years as chairman of the Investment Advisory Board of a $22 Billion trust fund and was appointed by George W. Bush as pension board chairman with oversight of $100 billion in investments. Reynolds has personally advised some of the wealthiest families in America, and has worked for three of the nation’s largest brokerage firms. He founded 21st Century Forecasting in 1986, a research company focusing on long term global, economic, demographic, and technology trends.

He has given over 800 speeches professionally in 46 states and 14 countries. Before becoming an economist, he attended college on debate scholarship and has won numerous public speaking awards. He has been described as “charismatic, motivational, and the consummate infotainer,” and is known for his spontaneous humor, audience interaction, and rapid fire Q&A. An information junkie, he reads six newspapers a day, over 50 periodicals a month... not to mention countless newsletters and research reports.

He has a masters degree in public administration/planning, a doctoral background in economics, and is a graduate of the Securities Industry Institute of the Wharton School. Reynolds has taught at the university level for ten years, and is past vice chairman of the Board of Regents of Texas Woman’s University.
Zanny Minton-Beddoes is The Economist’s economics editor, overseeing all of the prestigious publication’s American and global economics coverage. She is responsible for coverage of the American economy, economic policy, and issues surrounding globalization. Before moving to Washington in April 1996, Minton-Beddoes was The Economist’s emerging-markets correspondent based in London. She has written surveys of the World Economy, Latin American finance, global finance and Central Asia.

Minton-Beddoes has worked as an economist at the International Monetary Fund (IMF), and as an adviser to the Minister of Finance in Poland. She has written extensively about the American economy and international financial policy. She has published in Foreign Affairs and Foreign Policy, and has testified before Congress on the introduction of the euro.

Minton-Beddoes is a regular commentator on Marketplace (NPR). She has also appeared on CNN, MacNeil-Lehrer Newshour, CNBC, and Public Interest. She is a trustee of the Carnegie Endowment for International Peace and a member of the Research Advisory Board of the Committee for Economic Development.
ABOUT THE SPEAKERS

ANYA KAMENETZ
STAFF WRITER, FAST COMPANY MAGAZINE & YAHOO! FINANCE,
AUTHOR OF GENERATION DEBT

Anya Kamenetz is the rare speaker on generational and innovation issues facing the Millennials, also known as “Generation Y,” “Generation Next,” or “The Net Gens”. She is a sought-after media expert regularly appearing on major news networks including CBS, ABC, CNN, MSNBC, FOX News, CNBC, and NPR.

Kamenetz covers the future of business, including sustainability and social entrepreneurship, as a writer for Fast Company magazine. She also reaches millions with the “Generation Debt” column as a personal finance expert for 20 and 30-somethings on Yahoo! Finance.

Nominated for a Pulitzer Prize by the Village Voice, her series later became a highly regarded book entitled Generation Debt: The New Economics of Being Young. Written when she was just 24, Generation Debt (Riverhead Books, 2006), drew national media attention and passionate online debate with its argument that young people are facing unique financial challenges never seen or witnessed before.

Kamenetz’s inspiring, informative and down-to-earth presentations draw on her own experience and years of research. She has insight into a range of generation-specific issues most relevant to people in their 20s and 30s: technology and social networking; flex time and work-life balance; finding career passion through engagement in the new green economy and social entrepreneurship; the rising cost of higher education and health care; and money management.
At the Heritage Foundation, J.D. Foster’s primary focus is studying long-term changes in tax policy to ensure a strong economy. He also examines changes in Medicare, Medicaid, and Social Security so they are both affordable and more effective.

Previously, Foster served as the Associate Director for Economic Policy at the White House’s Office of Management and Budget. He was also the chief adviser to the director on matters of tax policy and led the OMB team in the Administration’s “Troika” economic forecasting process. In addition, he played a leading role in the development and advancement of the Administration’s pension and private health care policies.

Foster has also served as senior adviser in economics in the Treasury Department’s Office of Tax Policy; Legislative Director for Rep. Philip M. Crane (R-IL), then Vice Chairman of the House Ways and Means Committee; Executive Director and Chief Economist at the Tax Foundation, a Washington, DC-based research and education institution; and Chief of Staff to Chairman Michael Boskin at the President’s Council of Economic Advisors at the White House.

Foster received his doctorate in economics from Georgetown University, his master’s degree in economics from Brown University, and bachelor’s degrees in economics and mathematics from the University of Colorado.
NOIA is pleased to offer the following activities for the spouses and guests of NOIA members in attendance at the Annual Meeting.

As always, spouses and guests are also welcome to participate in any of the open sessions of the NOIA Annual Meeting schedule.

Please do not forget to indicate your selection of activities on the Meeting Registration Form on page 13 of this brochure or on the online registration form at NOIA.org.

If you have any questions, please contact Ann Chapman at (202) 347-6900 or ann@noia.org.

THURSDAY, APRIL 16
The National Museum of American History
9:30 a.m. - 2:00 p.m.

Experience the newly re-opened National Museum of American History.

The sixth Smithsonian building on the National Mall in Washington, DC, the museum originally opened to the public in January 1964 as the Museum of History and Technology. The building is a National Historic Landmark and is listed on the National Register of Historic Places.

In 1980, the Museum’s name was changed to the National Museum of American History to better represent its basic mission—the collection, care and study of objects that reflect the experience of the American people.

The museum recently completed a two-year, $85 million renovation of the building’s center core, dramatically transforming the museum’s architectural appeal while reorganizing and renewing the presentation of its extensive collections. The museum re-opened to the public in November 2008.

Special tour arrangements have been made for various exhibits in the museum. Exhibits on display

Lunch will be at the Occidental Restaurant, a high-profile destination and premier setting for Washington business and social dining. After lunch you will return to the hotel.

Note: You will depart hotel at 9:30 a.m. and return at 2:00 p.m. The tour is $90.00 per person (including lunch) Reservations are required.

**FRIDAY, APRIL 17**

**The Lincoln Legacy - Celebrating Lincoln’s 200th Birthday**

9:30 a.m. - 12:15 p.m.

One of history’s greatest leaders, Abraham Lincoln brought unity to a nation at war, comfort to citizens in crisis and freedom to people enslaved. As a congressman and as president, Lincoln carved out his legacy of strong leadership and powerful ideals in Washington, DC. In honor of his 200th birthday, DC joins in a nationwide bicentennial celebration in 2009. “Living the Legacy: Lincoln in DC,” is a collection of more than 75 exhibits, lectures, performances and special events exploring the life of the 16th president and his years in the nation’s capital.

As part of this celebration, you will experience the newly renovated and recently opened (February 2009) “Fords Theatre”. Ford’s Theatre is America’s most famous theatre, inextricably linked to President Abraham Lincoln and his legacy. Enjoy a one act performance of “One Destiny” about the assassination of Abraham Lincoln.

Note: You will depart the hotel at 9:30 a.m. and return at 12:15 p.m. The tour is $80.00 per person. Reservations are required.
LOGISTICAL DETAILS

HOTEL ADDRESS & CONTACT INFORMATION
The Ritz-Carlton
1150 22nd Street, NW
Washington, DC 20037

(202) 835-0500 (Tel)
(202) 835-1588 (Fax)

ATTIRE
Business attire is appropriate for all Annual Meeting events, meals and receptions.

SINGLE EVENT REGISTRATION
If your schedule permits you to attend only select meal functions such as the Thursday lunch or the Annual Banquet, please contact Ann Chapman to obtain a registration form for individual events.

HOTEL RESERVATIONS
NOIA Annual Meeting Registration does not include hotel accommodations. Please make your hotel reservations directly with The Ritz-Carlton.

Hotel Reservations must be made by March 24, 2009.

BY PHONE: To reserve a room by phone, please call the Ritz-Carlton Central Reservations line at (800) 241-3333 or (202) 835-0500. Be sure to say you will be attending the NOIA Annual Meeting and use the appropriate Group Code (see below) to get NOIA pricing.

ONLINE: Please note that the Ritz-Carlton has updated its online reservation procedures for group functions.

2) Select “Locations”.
3) Select “Washington, DC”.
4) Enter the dates of your stay and select “optional information”.
5) Enter one of the Group Codes below to get NOIA pricing.

GROUP CODES:
DELUXE ROOM: NOINOIA
1-BEDROOM SUITE: NOINOIB

6) Follow the prompts to complete your reservation.
MEETING REGISTRATION FORM

TO REGISTER: Visit the NOIA website online at www.noia.org or complete and send this form with payment by March 24 to Ann Chapman, NOIA, 1120 G Street, N.W., Suite 900, Washington, D.C. 20005 • Phone: (202) 347-6900 • Fax: (202) 347-8650

Please print or type

NAME: ___________________________________________ BADGE NAME: ___________________________

COMPANY: ______________________________________ TITTLE: ____________________________

ADDRESS: ________________________________________________________________________________

CITY/STATE/ZIP: __________________________________________________________________________

PHONE: ___________________ FAX: ____________________ E-MAIL: ______________________________

ARRIVAL DATE: ____________________________________________________________________________

DEPARTURE DATE: __________________________________________________________________________

SPOUSE NAME: ___________________________________ SPOUSE BADGE NAME: ___________________

HOME ADDRESS: ____________________________________________________________________________

REGISTRATION FEES

The Annual Meeting registration fee is $960.00 for members and $895.00 for spouses. Please send a check or pay by credit card.

☐ MASTERCARD ☐ VISA ☐ AMERICAN EXPRESS

NAME AS IT APPEARS ON CARD: __________________________________________________________________________

CREDIT CARD NUMBER: ___________________________ EXPIRATION DATE: __________________________

PLEASE NOTE:

Cancellations prior to March 24—full refund
Between March 24 and March 31—50% refund
After March 31 or “No Show”—no refund

Credit card cancellations are subject to a $75.00 processing fee.

SPOUSE PROGRAM

To participate in a spouse tour, please check the boxes below and send tour fees along with registration fees. Reservations for spouse tours can also be made by calling the NOIA office at (202) 347-6900.

Please indicate the tours you wish to take:

☐ NATIONAL MUSEUM OF AMERICAN HISTORY — Thursday, April 16 ($90 charge; reservations required)

☐ THE LINCOLN LEGACY — Friday, April 17 ($80 charge; reservations required)
TO COMPLETE YOUR REGISTRATION, PLEASE:

• COMPLETE THE ONLINE FORM AT WWW.NOIA.ORG.

- OR -

• DETACH AND COMPLETE THIS FORM AND RETURN TO THE NOIA OFFICES:

MAIL:

ANN CHAPMAN
DIRECTOR, CONFERENCES
NOIA
1120 G STREET, NW
SUITE 900
WASHINGTON, DC 20005

FAX:

(202) 347-8650

- AND -

• MAKE YOUR HOTEL RESERVATIONS DIRECTLY WITH THE RITZ-CARLTON