MESSAGE FROM THE CHAIRMAN

n behalf of our association's senior leadership, I welcome you to the 2009 NOIA Fall Meeting at the beautiful Broadmoor in Colorado, Springs.

Back in our Nation's Capital, debate continues on energy legislation that will affect our country, our industry, and our access to the Outer Continental Shelf.



NOIA is following these developments closely and is fully engaged with the legislators and regulators that will determine the outcome of these important issues.

This is a critical time for us to be involved in the process.

Over the next two days, I encourage you to join in discussions regarding the state of these debates and the offshore energy industry.

The NOIA staff has put together an outstanding meeting program, and of course, you will also have an excellent opportunity to network with fellow executives from all sectors of our industry.

> T. Jay Collins President and CEO Oceaneering International, Inc. and 2009-2010 NOIA Chairman

SCHEDULE

WEDNESDAY, OCTOBER 7:

4:00 p.m. - 7:00 p.m. Pre-registration Mountain View Foyer

THURSDAY, OCTOBER 8:

7:00 a.m. - 6:00 p.m. Registration *Rocky Mountain Foyer*

7:00 a.m. - 5:00 p.m. Hospitality Room Rocky Mountain Foyer

7:30 a.m. - 1:00 p.m. Fly Fishing in Big Horn Sheep Canyon Meet at West Building Entrance

8:30 a.m. Golf Tournament *Meet at Golf Club*

10:00 a.m. - 1:00 p.m. Horseback Riding Meet at West Building Entrance

10:00 a.m. – 1:00 p.m. Jeep Tour in High Country Meet at West Building Entrance 3:15 p.m. - 4:05 p.m. Finance Committee Meeting *Rocky Mountain B*

4:10 p.m. - 5:30 p.m. Executive Committee Meeting Gaylord Ballroom

6:30 p.m. - 10:30 p.m.
Welcome Reception and Dinner Speaker: *Ben Stein*, Actor, Author, Economist & Pop Culture Icon
"Meet Ben Stein" *Mountain View Terrace/ Rocky Mountain CD*

FRIDAY, OCTOBER 9: 7:00 a.m. - 6:30 p.m. Registration *Rocky Mountain Foyer*

7:00 a.m. - 5:00 p.m. Hospitality Room Rocky Mountain Foyer

8:30 a.m. - 9:50 a.m. Breakfast Speaker: *Mort Kondracke*, FOX News Beltway Boys "A View From Washington" *West Ballroom*

SCHEDULE

10:00 a.m. - 11:30 a.m. Industry Panel: "Challenges & Opportunities in a Post-Moratoria Environment" Christopher Seaver Former NOIA Chairman & Director, Oil States International Robert Deason President & CEO J. Ray McDermott Jack Moore President & CEO Cameron Larry Dickerson President & CEO **Diamond Offshore Drilling** Dave T. Lawrence **Executive Vice President** Exploration & Commercial Shell Energy Resources Company Rocky Mountain AB

11:40 a.m. – 12:20 p.m. General Session sponsored by the Government Affairs Committee Speaker: *Congressman Doug Lamborn (R-CO) Rocky Mountain D* 12:30 p.m. – 2:00 p.m.
Lunch Speaker: *Peter Bergen*, CNN National Security Analyst & Best-Selling Author
"An Insiders Look at the Changing Global Terror Threat"
West Ballroom

2:10 p.m. - 2:40 p.m.
General Session Speaker: Liz Birnbaum,
Director, Minerals Management Service
Rocky Mountain C

2:50 p.m. – 3:30 p.m.
Health Safety Security and Environment Committee
Presentation by Global Industries, Ltd.
2009 Safety in Seas Award Winner Rocky Mountain D

3:40 p.m. – 4:30 p.m. Board of Directors Meeting/ Membership Committee Rocky Mountain AB

SCHEDULE

(Meet at 6:15 p.m. at the West Building Entrance for transportation to Cheyenne Mountain)

6:30 p.m. – 10:30 p.m.Steak Fry at Cheyenne Mountain Lodge, with dancing to the sounds of "Gentle Rain" 11:20 a.m. - 12:00 p.m. Technology Policy Committee *West Ballroom CD*

12:00 p.m. Buffet Lunch *Mountain View Terrace*

SATURDAY, OCTOBER 10:

7:00 a.m. - 12:00 p.m. Hospitality Room Rocky Mountain Foyer

9:00 a.m. - 10:20 a.m.
Breakfast Speaker: *Robert Bryce*, Author and Journalist
"Gusher of Lies: The Dangerous Delusions of Energy Independence"
West Ballroom

10:30 a.m. – 11:10 a.m.
Public Affairs & Education Committee
"Social Media & the Energy Industry," presented by *Monte Lutz*, Senior Vice President, Edelman *Rocky Mountain AB*



BEN STEIN ACTOR, AUTHOR, ECONOMIST AND POP CULTURE ICON

Ben Stein is a lawyer, teacher, actor, comic, economist, father, novelist, essayist, and expert on finance. In fact, his financial and economics work was cited in the efforts of Nobel prize winner in Economics, George Akerlof.

Stein has written novels that the New York Times described as "stunning," and hundreds of thousands of words about financial fraud and investment policy. Stein also was a speech writer for Richard Nixon and for Gerald Ford. Ben Stein was born November 25, 1944 in Washington, DC, (he is the son of the economist and writer Herbert Stein).

Stein hosted the long running and Emmy Award winning comedy quiz show, 'Win Ben Stein's Money,' but is probably most well-known for his iconic role as a boring teacher in 'Ferris Bueller's Day Off.'

He graduated from Columbia University in 1966 with honors in economics. He graduated from Yale Law School in 1970 as valedictorian of his class by election of his classmates. He also studied in the graduate school of economics at Yale.

MORT KONDRACKE EXECUTIVE EDITOR AND COLUMNIST FOR "ROLL CALL"

Morton Kondracke, a 37-year veteran journalist, joined Fox News in October 1996 and became co-host of The Beltway Boys, along with Fred Barnes, executive editor of The Weekly Standard. Kondracke is also



a regular contributor on Fox News Channel's Special Report with Bret Baier.

He served 16 years as a regular panelist on the NBC/PBS public affairs show, The McLaughlin Group, seen on over 350 stations nationwide. Before becoming the executive editor and columnist of Roll Call, Kondracke served as executive editor and senior editor of The New Republic from 1977-1991.

He was the Washington bureau chief of Newsweek, a regular panelist on This Week with David Brinkley, and a columnist for the Wall Street Journal. In addition, Kondracke received the Washington Post "Crystal Ball Award" in 1994 for predicting the Republican takeover of Congress, and was runnerup in 1996.

Kondracke chronicled his wife Milly's struggle with Parkinson's disease in his 2001 book entitled "Saving Milly." Personally and professionally dedicated to finding a cure for Parkinson's disease, he is a member of both the Parkinson's Action Network and the Michael J. Fox Foundation for Parkinson's Research.

Kondracke graduated from Dartmouth College and was a Nieman Fellow at Harvard University.



PETER BERGEN CNN NATIONAL SECURITY ANALYST AND BEST-SELLING AUTHOR

Peter Bergen is a member of the Bipartisan Policy Center's National Security Preparedness Group; a Schwartz senior fellow at the New America Foundation; a former adjunct lecturer at the Kennedy School of Government at Harvard

University; a research fellow at New York University's Center on Law and Security; and CNN's terrorism analyst.

Bergen is the author of New York Times best-seller "Holy War, Inc.: Inside the Secret World of Bin Laden." A documentary based on the book was nominated for an Emmy.

Bergen has traveled repeatedly to Afghanistan, Pakistan, Egypt, and Saudi Arabia to report on bin Laden and al Qaeda. In 1997, as a producer for CNN, Bergen produced bin Laden's first television interview. His most recent book, "The Osama bin Laden I Know: An Oral History of al Qaeda's Leader," was named one of the best non-fiction books of 2006 by The Washington Post. CNN produced an Emmy-nominated two hour documentary, "In the Footsteps of bin Laden," based on the book.

Bergen has written for a variety of publications including the New York Times, Los Angeles Times, The New Republic, Foreign Affairs, The Washington Post, Wall Street Journal, The Atlantic, Rolling Stone, TIME, The Nation, The National Interest, Mother Jones, Washington Times, Vanity Fair, The Guardian, The Times, The Daily Telegraph, and Prospect. He has also worked as a correspondent for National Geographic Television and Discovery Television.



ROBERT BRYCE AUTHOR AND JOURNALIST

Robert Bryce's articles have appeared in dozens of publications including the Atlantic Monthly, Slate, New York Times, Washington Post, American Conservative, The Nation, Washington Spectator, and The Guardian.

His first book, "Pipe Dreams: Greed, Ego, and the Death of Enron," received rave reviews and was named one of the best non-fiction books of 2002 by Publishers Weekly. His second book, "Cronies: Oil, the Bushes, and the Rise of Texas, America's Superstate," was published in 2004. His third book, "Gusher of Lies: The Dangerous Delusions of 'Energy Independence'," published in March 2008, was favorably reviewed by more than 20 media outlets. The American magazine called Gusher of Lies "a strong and muchneeded dose of reality."

Bryce spent 12 years writing for the Austin Chronicle. He now works as the managing editor of Houston-based magazine Energy Tribune. He is also a contributing writer at the Texas Observer. He has appeared on dozens of TV and radio shows that have aired on a variety of outlets including the BBC, MSNBC, and the Australian Broadcasting Corporation. In addition, he's been on CNN's Inside Politics, PBS' The NewsHour with Jim Lehrer, NPR's Fresh Air with Terry Gross, and Talk of the Nation. He has been writing about the American energy business since 1989.