## MESSAGE FROM THE CHAIRMAN

This is a critical time in the formulation of energy policy affecting the development of oil and gas production and alternative energy in our coastal waters. The range of possible outcomes is wide, with some proposals likely to work against the development we believe is essential. The time to make our positions heard is now!



We must work together as an industry to get our important messages to policy makers and the public.

The National Ocean Industries Association is following these challenges closely and is fully engaged with the legislators and regulators that influence the industry's operating environment.

I urge you to attend the NOIA Annual Meeting April 21-23, 2010 in our nation's capital for a unique opportunity to exchange information and ideas with policy makers and thought leaders across a range of issues. Of course, you will also have an excellent opportunity to network with fellow executives from all sectors of our industry.

This year, for the first time, the meeting will be held at The Mandarin Oriental, Washington, DC. The NOIA staff has put together an outstanding meeting program, and on behalf of our association's leadership, I urge you to attend. I look forward to seeing you in April.

allere

T. Jay Collins President and CEO Oceaneering International, Inc. and 2009-2010 NOIA Chairman