MESSAGE FROM THE CHAIRMAN

Welcome to the 2012 Fall Meeting of the National Ocean Industries Association. Our NOIA staff has crafted an agenda that is sure to please and inform industry veterans and newcomers alike. Over the past 40 years, NOIA has journeyed with our members through the ups and downs of the offshore industry, including the worst offshore oil spill in U.S. history. But I think we can now safely say that the Gulf is coming back, and more to the point, the U.S. offshore energy industry is coming back!

We are where we are in large part due to the commitment of our members to make safety the top priority. We are also where we are because our industry creates jobs and energy that fuel our economy. And if Washington would cooperate just a little more, we could do so much more to help put America back to work.

Politics is the one topic even the best politician can’t seem to talk his way out of at a dinner party, and policy is the one you wish they would talk about. Regardless of which candidate wins, we must continue to push for access to the OCS and a less restrictive 5 Year Leasing Plan. The offshore industry must continue to look for new and innovative means to expand our industry with both political parties.

It is in the spirit of discussion and innovation that we gather for the next three days in this serene desert oasis. NOIA meetings bring together the brightest and most senior executives from all sectors of our industry and feature speeches from thought leaders and experts on issues impacting our industry. I encourage you to take full advantage of this prime opportunity to network with your fellow NOIA members and engage with these world-class speakers.

Bill E. Chiles
President & CEO
Bristow Group Inc.
2011-2012 NOIA Chairman
NOIA WELCOMES NEW MEMBERS*

Apache Corporation
Houston, Texas

Arena Energy, LP
The Woodlands, Texas

Arena Offshore, LP
The Woodlands, Texas

Aqueos Corporation
Broussard, LA

Blake International USA Rigs
Houma, Louisiana

Century Exploration New Orleans
New Orleans, Louisiana

Continental Shelf Associates, Inc.
Stuart, Florida

Crowley Maritime Corporation
Jacksonville, Florida

Crowley Solutions
Houston, Texas

CSA International Inc.
Stuart, Florida

Dahlman Rose & Company
New York, New York

EMAS-AMC, Inc.
Houston, Texas

Hall-Houston Oil Company
Houston, Texas

Hoover Container Solutions, Inc.
Houston, Texas

Howard Weil Incorporated
New Orleans, Louisiana

Imperial Capital, LLC
Los Angeles, California
New York, New York

Jackson Offshore Operators
Harvey, Louisiana
Houston, Texas

Raymond James & Associates
Houston, Texas

Lockton Marine & Safety
Houston, Texas

NecesSea, LLC
Covington, Louisiana

Ocean Specialists, Inc.
Stuart, Florida

Pacific Drilling, S.A.
Houston, Texas

Technip USA
Houston, Texas

Venari Resources
Addison, Texas

Versabar, Inc.
Houston, Texas

*Since 2011 Fall Meeting
Note: All committee meetings and general sessions are open to all meeting attendees with the exception of the Executive Committee Meeting.

THURSDAY, OCTOBER 18:
9:00 am - 6:00 pm
Registration
Camelback Foyer

9:00 am - 5:00 pm
Hospitality Room
Camelback Foyer

9:30 am - 10:00 am
G&G Task Force
Camelback H

10:10 am - 10:55 am
Offshore Renewables Task Force
Speaker: Meagan Keiser
Legal Counsel, Statoil North America, Inc.
“Update on US Hywind Floating Windfarm Project”
Camelback I

11:10 am - 11:50 am
PAC Advisory Committee
Camelback J

12:00 pm - 1:40 pm
Kick Off Luncheon
Speaker: Fouad Ajami
Senior Fellow
The Hoover Institution
Stanford University
Camelback L

1:50 pm - 2:40 pm
Government Affairs Committee
Speaker: Michael Steele
Former Chair, RNC
MSNBC Political Analyst
Camelback K

2:50 pm - 3:40 pm
Technology Policy Committee
Session 1
Speaker: Gregory D. Roland
Petrobras USA
“Update on the GOM FPSO”
Camelback H&I

Session 2
Speaker: Sven Dybdahl
Technip and Global Well Response, Ltd.
“The Dalian Developer”
Camelback H&I

3:50 pm - 5:15 pm
Executive Committee Meeting
(closed meeting)
Willow Room

6:30 pm - 10:30 pm
Welcome Reception and Dinner
Speaker: John P. Laborde,
Chairman, Laborde Marine Lifts
Ret. Chairman Emeritus, Tidewater
Founding Member, NOIA
Speaker: Judge Andrew Napolitano
FOX News Senior Judicial Analyst
“An evening with Judge Andrew P. Napolitano”
Camelback Plaza & Camelback K&L
FRIDAY, OCTOBER 19:
7:00 am - 6:30 pm
Registration
Camelback Foyer

7:00 am - 5:00 pm
Hospitality Room
Camelback Foyer

8:00 am - 9:20 am
Breakfast
Speaker: Thomas Barnett
Global Affairs Expert & Best Selling Author
“The World According to Tom Barnett:
A Grand Strategist Point of View”
Camelback L

9:30 am - 10:30 am
Panel: “Workforce Issues:
The Challenge of Getting Back to Work”
Moderator:
Randall Luthi, NOIA
Panelists:
Paul Danos, Danos
Bruce Bullock, Maguire Energy Institute
Richard Lunam, ConocoPhillips
Camelback K

10:35 am - 11:10 am
Public Affairs & Education Committee
Speaker: Charlie Williams
Executive Director, COS
“Center for Offshore Safety Update”
Camelback HIJ

11:15 am - 12:00 pm
Board of Directors/Membership Meeting
Camelback M&N

12:15 pm
Bass Fishing, River Float, &
Dune Buggy Tour
Meet at Ballroom porte-cochere

12:30 pm
Golf Tournament
Golf Club
(Buffet lunch starts at 11:45 am)

6:15 pm - 10:00 pm (Outdoor Event)
Western Cookout and Dancing
Dino Preston Band
Meet at front entrance of hotel for transportation to Jokake. It is also walkable.
SATURDAY, OCTOBER 20:
7:00 am - 12:00 pm
Hospitality Room
Camelback Foyer

8:30 am - 10:00 am
Breakfast
Speaker: Andrea Tantaros
National Political Commentator
Camelback L

10:10 am - 10:50 am
General Session
Speaker: Robb Erickson
Vice President Sales
Heavy Marine Transport
Dockwise
“Vanguard-Next Generation Heavy Transport Vessel”
Camelback K

11:30 am
Buffet Lunch
Camelback Plaza
ABOUT THE SPEAKERS

FOUAD AJAMI
SENIOR FELLOW
THE HOOVER INSTITUTION
STANFORD UNIVERSITY

NOIA is pleased to welcome back Fouad Ajami, who has previously proven to be a hugely popular speaker with NOIA audiences.

Fouad Ajami is a senior fellow at The Hoover Institution at Stanford University and co chairman of Hoover’s Working Group on Islamism and the International Order. From 1980 to June 2011 he was the Majid Khadduri professor and Director of Middle East Studies at The Johns Hopkins School of Advanced International Studies. Prior to his Hopkins appointment, he was a member of the faculty of the department of politics at Princeton University.

A naturalized US citizen, he was born in southern Lebanon and raised in Beirut, he is the author of The Arab Predicament, The Vanished Imam, Beirut: City of Regrets, The Dream Palace of the Arabs, The Foreigner’s Gift: The Americans, the Arabs and the Iraqis in Iraq. His most recent book is entitled The Syrian Rebellion.

He is a contributing editor to U.S. News & World Report and a member of the editorial board of Foreign Affairs, writing on topics including American foreign policy, Middle Eastern politics and contemporary history.
MICHAEL STEELE
FORMER CHAIR RNC
MSNBC POLITICAL ANALYST

Michael S. Steele was elected Chairman of the Republican National Committee on January 30, 2009. Under his leadership the RNC broke fundraising records in the 2010 cycle by raising over $192 million; and, for the first time in U.S. history, a party that suffered losses in consecutive elections as catastrophic as Republicans did in 2006 and 2008 rebounded to win a majority in the U.S. House or Senate in the next election.

A self-described “Lincoln Republican,” Steele earned a place in history in 2003 when he was elected Lieutenant Governor of Maryland, becoming the first African-American elected to statewide office in the state. An expert on political strategy and election reform, he served as Chairman of GOPAC, and also held posts on the National Federal Election Reform Commission and the NAACP Blue Ribbon Commission on Election Reform. Steele delivered major addresses at the Republican National Conventions in 2004 and 2008 where he coined the phrase ‘Drill Baby Drill’.

Steele’s ability as a communicator and political analyst have been showcased through his roles as a contributor on the Fox News Channel. He has also appeared on Meet the Press, Face the Nation and as a guest on cable political talk shows such as HBO’s Real Time with Bill Maher, the Rachel Maddow Show, and Comedy Central’s The Colbert Report and The Daily Show. In May, he was named as MSNBC’s political analyst.

A corporate finance attorney, Steele founded his own company, The Steele Group, a business and legal consulting firm. He is the author of Right Now: A 12-Step Program for Defeating the Obama Agenda.
ABOUT THE SPEAKERS

JUDGE ANDREW P. NAPOLITANO
FOX NEWS SENIOR JUDICIAL ANALYST

Judge Andrew Napolitano is the youngest life-tenured Superior Court judge in the history of the State of New Jersey. While on the bench from 1987 to 1995, Judge Napolitano presided over more than 150 jury trials and sat in all parts of the Superior Court — criminal, civil, equity, and family. He has handled thousands of sentencings, motions, hearings, and divorces. He taught constitutional law and jurisprudence at Delaware Law School for two years and Seton Hall Law School for 11 years and was often chosen by the students as their most outstanding professor. Judge Napolitano returned to private law practice in 1995 and began television broadcasting in the same year.

Judge Napolitano joined Fox News Channel (FNC) in January 1998 and currently serves as the senior judicial analyst. He provides legal analysis on both FNC and Fox Business Network (FBN). He is nationally known for watching and reporting on the government.

In his most recent book, It Is Dangerous to Be Right When the Government Is Wrong: The Case for Personal Freedom, Judge Napolitano gives a sweeping treatment of natural rights and all the philosophical, religious, and ideological principles that underscore the concept of human freedom.
ANDREA TANTAROS
NATIONAL POLITICAL COMMENTATOR

Andrea Tantaros is a national political commentator and columnist on Fox News Channel, Fox Business Channel, CNN, CNBC and MSNBC.

She is widely known as a communications professional with hard-won experience ranging from high profile political campaigns to media consulting and crisis communications in the private sector.

In her career she has served in senior communications roles on a number of political campaigns including Communications Director for former Massachusetts Governor Bill Weld where she led the media operation against former NY DA General Eliot Spitzer, as well as former Westchester, NY DA Jeanine Pirro against New York Senator Hillary Clinton. Tantaros is also credited with helping former NRCC Chairman Thomas Reynolds secure a narrow re-election victory during the scandal-plagued 2006 election cycle.

Before that Tantaros worked on Capitol Hill where she served as Press Secretary to Republican Leadership in the U.S. House of Representatives where she was responsible for helping craft and execute the media strategy for the Republican majority. Tantaros also worked at CNN’s Crossfire, for former Reagan pollster Richard Wirthlin, and as Deputy Press Secretary to former Congressman Patrick Toomey.

Tantaros currently is a Vice President with Sloane and Company where she specializes in crisis communications, healthcare, and public affairs clients.
ABOUT THE SPEAKERS

THOMAS P.M. BARNETT
GLOBAL AFFAIRS EXPERT
& BEST-SELLING AUTHOR

Thomas P.M. Barnett is a strategic planner who has worked in national security affairs since the end of the Cold War. In 2010, Tom became Chief Analyst for the Israeli start-up company, Wikistrat. He has also operated his own consulting practice (Barnett Consulting LLP) since 1998.

A New York Times best-selling author and a nationally-known public speaker who has been profiled on the front-page of the Wall Street Journal, Dr. Barnett is in high demand within government circles as a forecaster of global conflict and an expert of globalization, as well as within corporate circles as a management consultant and conference presenter. An award-winning professor, Dr. Barnett has written for Esquire, Wired, National Review, and the Washington Post, and has been interviewed by Rolling Stone, The Economist, Time, BBC World Service, CNN, Fox News and numerous foreign media. Tom Barnett has been described by U.S. News & World Report’s Michael Barone as “one of the most important strategic thinkers of our time.”

Dr. Barnett is best known as the author of Great Powers: America and the World After Bush (2009). He is described by Washington Post columnist David Ignatius as “a combination of a Friedman on globalization and Karl von Clausewitz on war.”
ABOUT THE SPEAKERS

JOHN P. LABORDE
CHAIRMAN, LABORDE MARINE LIFTS
RET. CHAIRMAN EMERITUS, TIDEWATER FOUNDING MEMBER, NOIA

John P. Laborde, a Louisiana native, served in the United States Army (Infantry) in the Pacific in World War II, where he attained the rank of captain and was on the Adjutant General’s staff of General of the Army Douglas MacArthur. Mr. Laborde received both his undergraduate and Juris Doctor degrees from Louisiana State University. He was Co-Founder and Retired Chairman, President and CEO, Tidewater, Inc., the largest worldwide oil and gas marine offshore owner and operator of vessels; Founder and Chairman of several family owned service corporations, and past director of numerous (16) public corporations over his 56 year career. He has also served on many professional, civic and religious boards, trusts and advisory groups.

He was a founding member of NOIA, and one of 3 founding members of OMSA. He has also received many honors, including induction as an “industry pioneer” and a “technical pioneer” into the Offshore Energy Center’s Hall of Fame, Maritime Man of the Year, Distinguished Alumnus of the Year Award, LSU Alumni Federation, Junior Achievement Lifetime Achievement Award, Lifetime Achievement Award from Association for Corporate Growth, and “Louisiana Legend” from Louisiana Public Broadcasting. He has also received Honorary Doctorate Degrees from LSU and Loyola University.
ABOUT THE SPEAKERS

GREGORY D. ROLAND
REGULATORY COMPLIANCE AREA MANAGER
PETROBRAS AMERICA INC.

Gregory Roland began his career in regulatory compliance in January 1985 as a field inspector for the Railroad Commission of Texas. Earning an Associate degree in Petroleum Technology from Midland College he then graduated Magna Cum Laude with a Bachelor of Arts degree in Criminology from the University of Texas of the Permian Basin.

Moving to Houston in 1995, Gregg continued to work for the TXRRC where his focus was on State funded well plugging and he began working offshore (state waters) projects. Moving to a consulting position with J. Connor Consulting he gleaned more offshore state waters experience and then became immersed in federal offshore work as the Regulatory Manager for ATP Oil & Gas in Houston where he headed permitting and compliance efforts for ATP’s first Floating Production Unit (FPU), the “ATP Innovator”.

Gregg has been the Regulatory Compliance Area Manager for Petrobras America Inc. for the past six years and has been heavily involved in bringing the first FPSO to the Gulf of Mexico.

Gregg has a number of interests, is a member of the NRA and has served in various officer positions with the Gulf Coast Environmental Affairs Group. Gregg and his wife LaDonna love to travel and enjoy motorcycling around the U.S. They are blessed with six children and 13 grandchildren.
W. BRUCE BULLOCK  
DIRECTOR  
MAGUIRE ENERGY INSTITUTE  
SMU COX SCHOOL OF BUSINESS

Bruce Bullock has served as director of the Maguire Energy Institute since May 2007. Since his arrival, Mr. Bullock has steered the Institute’s programs on energy education, energy policy and economics, and prepared students for careers in energy.

Mr. Bullock has authored numerous articles on energy issues, technology, and economics. His work has appeared in the Society of Petroleum Engineer’s Talent and Technology, American Oil and Gas Reporter, and other industry publications. He authors the Barrels and BTU’s Blog which appears on the Houston Chronicle website. Bullock is frequently quoted in such publications as the New York Times, Wall Street Journal, Bloomberg Business Week, the Los Angeles Times, the Chicago Tribune, the Dallas Morning News and the Houston Chronicle.

Under his leadership, the Institute has implemented a new energy finance concentration within the Cox School’s MBA program, restarted the school’s Frank Pitt’s energy lecture series, and grown the school’s student energy organizations to the largest and most active organizations on campus. The Institute started the L. Frank Pitts Energy Leadership Award that recognizes outstanding leadership in the energy industry.

Prior to joining the Cox School, Mr. Bullock served as director of Corporate Communications for FMC Technologies, Inc., a leading oilfield equipment supplier in Houston, Texas. FMC was voted the leading oil and gas equipment service company on Fortune’s most admired list multiple times during his tenure.
ABOUT THE SPEAKERS

PAUL DANOS
EXECUTIVE VICE PRESIDENT
DANOS

As Executive Vice President at Danos, Paul is responsible for the company’s corporate-level strategic planning and direction. He leads the business development, sales and marketing teams. He is also a member of the Board of Directors and third generation owner of the company. He earned his MBA from Stanford University and graduated Cum Laude from Louisiana State University with a Bachelor of Science Degree in Finance.

Prior to his current position, he served as Danos’ Vice President of U.S. Operations, the Division Manager of Disaster Response and Recovery, and Project Manager for the Offshore Construction and Fabrication Division. Before his time at Danos, he served as Senior Consultant of Special Projects at Plains All American and Senior Consultant of Risk Consulting at Arthur Andersen (Protiviti Consulting).

Paul’s community and professional association involvement includes the LA Community and Technical College Foundation; Council for A Better Louisiana (CABL) Leadership Louisiana program; AWANA, a program for children in the Houma community which he started and currently leads; the Offshore Operations Committee (OOC); the National Ocean Industries Association (NOIA); United Way for South Louisiana Area Chair and the Advisory Board for the Deepwater Operations Conference.
RICHARD LUNAM
VICE PRESIDENT
EXPLORATION AND PRODUCTION
NORTH AMERICA EXPLORATION
CONOCOPHILLIPS

Lunam began his career in the oil and gas industry in 1983 with Digicon, a seismic company, where he held a number of technical and leadership positions. He began his ConocoPhillips career in London in 1990 as a geophysicist, and has held a variety of roles in exploration, development, strategy and planning, and technology. From 1990 to 1994 he worked as a geophysicist in London, transferring to Aberdeen in 1994 as geophysical operations supervisor. Lunam moved to Houston in 1999 as a manager in the Seismic Imaging Technology Center. In 2001, he moved to global exploration, as exploration strategy and portfolio director, a position he held until 2004.

In December 2004, he transferred to the Lower 48 region as onshore development manager, moving to become development manager for the Gulf Coast Business Unit South area (GoM DW, S.Texas, S. Louisiana) in April 2006. In August 2008, he became exploration manager, Gulf of Mexico and in April 2009, exploration manager for Lower 48 and Latin America. He moved into his current role in April 2010.

Lunam was born in Liverpool, England, and earned a B.Sc Honours (2:1) degree in Geology from the University of Bristol in 1981, and an M.Sc. in Marine Geophysics from the University of London in 1982. He is a member of the EAEG, PESGB, and SEG, and currently serves on the Board of the National Ocean Industries Association (NOIA).
ABOUT THE SPEAKERS

CHARLIE WILLIAMS II
EXECUTIVE DIRECTOR
CENTER FOR OFFSHORE SAFETY

C.R. (Charlie) Williams II serves as executive director for the Center for Offshore Safety. He was formerly the task force chair, leading a team in the creation of the center as well as chairman of the governing board.

Williams recently retired from Shell as chief scientist—well engineering and production technology after a 40-year career. There, he became known for post-Macondo industry response involvement, including a stint as advisor to Shell senior management and chairperson of the Joint Industry Task Force—Subsea Well Control and Containment.

Williams often testifies at numerous commissions, including the Presidential Commission and the National Academy Commission. He is a 35-year member of SPE and API, where he serves on the API Executive General Committee on Special Programs and Industry Services and is a member of the curriculum advisory committee for Petroleum Engineering and the University of Texas.
Robb Erickson is Vice President Sales Heavy Marine Transport. Erickson began his career with Wijsmuller Transport in 1992 which subsequently became Dockwise Shipping in 1994. He has been with the company for 20 years.

Erickson has been instrumental in Dockwise’s US commercial operations and assisted with the diversification of the company’s business portfolio to expand beyond that of a shipping company to become an offshore service company. From transport of the world’s largest offshore production systems to offshore drilling rigs and sensitive military equipment, Erickson has been instrumental in Dockwise’s constant effort to push the envelope of possibilities in the heavy marine transport business.
ABOUT THE SPEAKERS

MEAGAN KEISER
LEGAL COUNSEL
STATOIL NORTH AMERICA, INC.

Meagan Keiser is Legal Counsel for Statoil North America, Inc. and its marketing and midstream subsidiary companies. Statoil North America, Inc. is a wholly-owned subsidiary of Statoil ASA, an integrated oil and gas company located in Stavanger, Norway.

Ms. Keiser graduated from Duke University in 2002 with a Bachelors Degree in Biology and received her Juris Doctor from Washington University School of Law in 2007. Prior to joining Statoil, Ms. Keiser was an associate in the energy group at Sutherland Asbill & Brennan LLP, where she worked on a variety of natural gas and power regulatory issues. She joined Statoil in 2010 as Legal Counsel responsible for providing support for the company’s US based crude oil, refined products and natural gas trading and marketing organizations.

Megan Keiser has been involved in numerous projects for Statoil in the US and Canada, with particular focus on the transportation and marketing aspects associated with the company’s interests in the US Gulf of Mexico, western Canada and the Grand Banks. In addition, Ms. Keiser has been actively involved in the development of the company’s offshore floating wind power project proposed for the Gulf of Maine.
**ACTIVITIES**

**GOLF TOURNAMENT**
*Friday, October 19*
*12:30 pm*

The NOIA Golf Tournament will begin at 12:30 pm with a shotgun start on the Golf Course. Golfers are to meet outside the Golf Shop for golf cart assignments.

**TRANSPORTATION:** The bus will depart from the ballroom porte-cochere at 12:15 pm and will return at 4:15 pm.

**BASS FISHING**
*Friday, October 19*
*12:15 pm - 5:15 pm*

**Attire:** Suggested attire includes casual comfortable clothing, sunscreen, and teva-type sandals or sneakers.

**TRANSPORTATION:** The bus will depart from the ballroom porte-cochere at 12:15 pm and will return at 5:15 pm.

**RIVER FLOAT**
*Friday, October 19*
*12:15 pm - 4:15 pm*

**Attire:** Casual comfortable clothing, sunscreen, and teva-type sandals or sneakers. Towels are not included but recommended for this activity.

**TRANSPORTATION:** The bus will depart from the ballroom porte-cochere at 12:15 pm and return to the hotel at 4:15 pm.

**DESERT DUNE BUGGY TOUR**
*Friday, October 19*
*12:15 pm - 4:15 pm*

**Attire:** Casual comfortable clothing including long pants, hiking boots, closed-toed shoes or sneakers. For your safety, we request that no open toed shoes or sandals are worn on the tour. During the warmer months, natural fiber clothing, sunglasses, visors or hats are ideal.

You will get dirty during this activity as you ride low to the ground in the vehicles. Eye protection is not included but highly recommended especially for contact lens wearers.

**Note:** The bus will depart from the ballroom porte-cochere at 12:15 pm and return to the hotel at 4:15 pm.
NEXT NOIA MEETING:
2013 Annual Meeting
April 17-19
The Ritz-Carlton
Washington, DC