

NOIA

America's Offshore Energy Industry

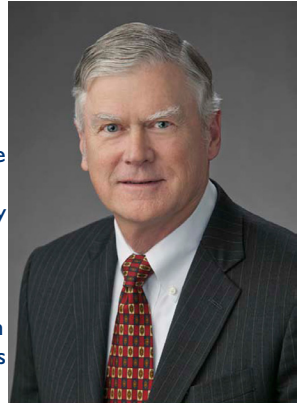


The Broadmoor | Colorado Springs, CO | October 5-7, 2016

2016 FALL MEETING

MESSAGE FROM THE CHAIRMAN

We are experiencing some of the most difficult years our industry has ever faced. In 2016 we've seen \$28 per barrel oil and encountered the final regulatory push from the outgoing administration. Despite all this, the U.S. remains the global leader in oil and natural gas production, and, with the right federal policies, is well positioned to retain this hard-earned title for the foreseeable future. This is a testament to the creativity and entrepreneurialism of our industry. However, the regulatory deluge we've endured during 2016 shows how important this fall's election is.



With the election of a new President and new Congress on the horizon, it is more important than ever to ensure candidates understand the tremendous economic and security benefits our energy industry could provide our country if we were permitted to operate at our full potential. With nearly 300 member companies representing thousands of employees that live, work and play offshore, NOIA is in a unique position to ensure that the next administration and the next Congress understand what it takes to continue the current American energy renaissance and retain control of our energy future.

Along with fighting for increased offshore access, NOIA is working to protect the areas we currently operate in by advocating for rules that are sensible, enforceable and do not hamper the safe development of our nation's energy resources. And, NOIA is working through all possible avenues to remedy the harm this administration has levied on our industry.

This year, the administration shortsightedly removed the Atlantic Lease Sale from the 2017-2022 OCS Oil and Gas Leasing Proposed Program, and NOIA is working to keep the Alaska and Gulf of Mexico OCS Lease Sales in the Final Program. We are also continuing to push for the timely completion of modern seismic surveys in the Atlantic OCS. New seismic data will lead to updated oil and natural gas resource estimates for the area, which will help policy makers and the public make better informed decisions about Atlantic development.

As we look forward to starting a new chapter in 2017, please join us at NOIA's 2016 Fall Meeting, October 5-7, 2016 at the Broadmoor in Colorado Springs, CO. We will discuss issues of vital importance, and hear from leading experts in policy, politics, economics and national security. It will also be a great time to network with fellow industry-executives and long-time friends. I look forward to seeing you there.

KEVIN MCEVOY

CEO
Oceaneering International, Inc.
Houston, TX
2016-2017 NOIA Chairman

SCHEDULE (TENTATIVE)

Please note:

Committee and general sessions are open to all meeting registrants.

Unless otherwise noted, all committee meetings are scheduled as working meetings.

WEDNESDAY, OCTOBER 5:

8:00 a.m. - 6:00 p.m.

Registration

Rocky Mountain Ballroom Foyer

8:00 a.m. - 5:00 p.m.

Hospitality Room

Rocky Mountain Ballroom Foyer

10:00 a.m. - 11:30 a.m.

Executive Committee Meeting

Gaylord Boardroom

10:30 a.m. - 11:30 a.m.

Technology Policy Committee

West Ballroom A & B

12:00 p.m. - 1:50 p.m.

Lunch

"How the 2016 Elections Will Rock Your World"

Speaker: Rich Kirkland,

Entrepreneur & Author

Rocky C & D

2:00 p.m. - 2:50 p.m.

PAC Committee

West Ballroom C & D

3:00 p.m. - 3:50 p.m.

Offshore Renewables Committee

West Ballroom A & B

6:00 p.m. - 9:30 p.m.

Welcome Reception & Dinner

"Vuja De: A Futurist Takes a Backward Stroll Into Your World of Tomorrow"

Speaker: Jack Uldrich,

Futurist & Author

Mountain View Terrace &

Rocky C & D

SCHEDULE (TENTATIVE)

THURSDAY, OCTOBER 6:

7:00 a.m. – 6:30 p.m.

Registration

Rocky Mountain Ballroom Foyer

7:00 a.m. – 5:00 p.m.

Hospitality Room

Rocky Mountain Ballroom Foyer

8:00 a.m. – 9:20 a.m.

Breakfast

“Understanding the Next Threat”

Speaker: Dina Temple-Raston

National Public Radio

Rocky C & D

9:30 a.m. - 10:10 a.m.

Government Affairs Committee

Rocky A & B & Aisle

10:20 a.m. – 11:00 a.m.

Health, Safety, Security & Environment Committee

*“Safety in Seas Award
Presentation”*

Speaker: Oceaneering

Title

Company

AND

Speaker: Timothy Chetwynd

HSES Director

Technip North America

West Ballroom A & B

11:10 a.m. – 12:00 p.m.

Geological & Geophysical Committee

West Ballroom A & B

12:30 p.m.

Golf Tournament, Cog Rail Tour, Jeep Tour, Horseback Riding

6:15 p.m. – 10:00 p.m.

Steak Fry & Dancing

Cheyenne Lodge

FRIDAY, OCTOBER 7:

7:00 a.m. – 12:00 p.m.

Hospitality Room

Rocky Mountain Ballroom Foyer

SCHEDULE (TENTATIVE)

8:00 a.m. – 9:30 a.m.

Breakfast

*“Behind the Scenes &
Unvarnished: Today’s Political
Landscape and the Race for the
White House”*

Speaker: Glenn Thrush

POLITICO

Rocky C & D

9:40 a.m. - 10:50 a.m.

**Board of Directors &
Membership Committee**

West Ballroom

11:00 a.m. - 11:50 a.m.

**Public Affairs & Education
Committee**

Rock A & B & Aisle

12:00 p.m.

Buffet Lunch

Mountain View Terrace

ABOUT THE SPEAKERS



RICHARD KARLGAARD **ECONOMICS AND BUSINESS INNOVATION** **THOUGHT LEADER, PUBLISHER AND** **COLUMNIST FOR FORBES**

Entrepreneur-turned-publisher, columnist, author, television commentator, private investor and board director, Rich Karlgaard offers a unique vantage point on the trends driving the business and investment climates. His insights help audiences see the global

marketplace with new eyes.

Karlgaard is the publisher of Forbes magazine, where he also writes a biweekly column, “Innovation Rules”, known for its witty and honest assessment of technology trends and current business issues. He’s a regular panelist on cable news’ most popular business show, *Forbes on FOX*, and is a frequent contributor to the Wall Street Journal’s op-ed page. A successful entrepreneur and past winner of Ernst & Young’s “Entrepreneur of the Year Award,” Karlgaard understands firsthand the difficulties of navigating in today’s business climate and the opportunities available to those who have the courage to reach out for them. His assessment of technology trends, U.S. and global economic forces, and current business and political issues gives audiences solid insights they can use to make better business and investment decisions.

In his book, *The Soft Edge: Where Great Companies Find Lasting Success*, Karlgaard shares a surprising third element in addition to visionary strategy and superb execution that’s required to gain the competitive advantage. Karlgaard is also the co-author of *Team Genius: The New Science of High-Performing Organizations*.

ABOUT THE SPEAKERS

DINA TEMPLE-RASTON **NPR NATIONAL SECURITY &** **COUNTERTERRORISM CORRESPONDENT**



As part of NPR's national security team, Dina Temple-Raston reports about counterterrorism at home and abroad for NPR News. Her reporting can be heard on NPR's newsmagazines. She joined NPR in March 2007. Prior to NPR, Temple-Raston was a longtime foreign correspondent for Bloomberg News in Asia. She opened Bloomberg's Shanghai and Hong Kong offices and worked for Bloomberg's financial wire and radio operations. She also served as Bloomberg News' White House correspondent during the Clinton administration and covered financial markets and economics for both USA Today and CNNfn.

Temple-Raston is an award-winning author. Her first book concerning race in America, entitled *A Death in Texas*, won the Barnes' and Noble Discover Award and was chosen as one of the Washington Post's Best Books of 2002. Her second book, on the role Radio Mille Collines played in fomenting the Rwandan genocide, was a Foreign Affairs magazine bestseller. Her more recent two books relate to civil liberties and national security. The first, *In Defense of Our America* (HarperCollins) coauthored with Anthony D. Romero, the executive director of the ACLU, looks at civil liberties in post-9/11 America. The other explores America's first so-called "sleeper cell", the Lackawanna Six, and the issues that face Muslims in America, *The Jihad Next Door*.

ABOUT THE SPEAKERS



GLENN THRUSH **POLITICO'S CHIEF POLITICAL** **CORRESPONDENT**

As a Washington insider on the pulse of political affairs, POLITICO's Chief Political Correspondent, Glenn Thrush has established himself as the go-to journalist for nonpartisan, behind-the-scenes analysis of the evolving American political landscape. Also the host of the popular new podcast, Thrush offers a smart, unvarnished take on the presidential race for 2016, featuring marquee interviews with Washington's top power players.

Previously, as POLITICO's Senior White House Correspondent and the Obama 2012 Campaign Reporter, Thrush provided unprecedented accounts of the presidency and the 2012 race to the White House. He outlined his up-to-the-minute accounts in his New York Times best-selling e-books, *Obama's Last Stand* and *The End of the Line*. A veteran of Bloomberg News and Newsday, Thrush has covered the country's most prominent politicians. His long-form journalism has been published in leading outlets, including the New York Times magazine, New York, The Washington Post and Spin and he is a frequent TV commentator, appearing on all three broadcast networks and major cable outlets.

Honored with numerous journalistic accolades, Thrush has earned the prestigious Aldo Beckman Award for Journalistic Excellence, the Merriman Smith Award for Breaking News Coverage, and the Gerald R. Ford Award for Distinguished Reporting on the Presidency. to look out for and why they matter for constituents across party lines.

ABOUT THE SPEAKERS

JACK ULDRICH **GLOBAL FUTURIST AND “CHIEF UNLEARNING OFFICER”**



Jack Uldrich is a well-recognized global futurist, speaker, and author of eleven books, including award-winning best sellers. He is a frequent speaker on technology, change management and leadership and has addressed hundreds of corporations, associations and not-for-profit organizations on five continents. He regularly makes television appearances on the Science Channel’s “FutureScape” program and the Discovery Channel show “Inside Out,” and is a frequent guest on major media outlets, including CNN, CNBC and National Public Radio.

Jack is also an ongoing contributor on emerging technologies and future trends for a number of publications, including The Wall Street Journal, Forbes, Wired Magazine and BusinessWeek.

Jack is a former naval intelligence officer and Defense Department official. He served as the director of the Minnesota Office of Strategic and Long-Range Planning under Minnesota Governor Jesse Ventura. His most recent book is *Foresight 20/20: A Futurist Explores the Trends Transforming Tomorrow* and his forthcoming book is *Business as Unusual: How to Future-Proof Yourself Against Tomorrow’s Transformational Trends, Today*.

ABOUT THE SPEAKERS



TIMOTHY W. CHETWYND
HSES DIRECTOR
TECHNIP NORTH AMERICA

With more than 30 years of industry operational and HSES experience, Timothy W. Chetwynd oversees HSES operations within Technip North America. One of Chetwynd's areas of expertise is assessing and developing solutions for risk/consequence mitigation, both offshore and onshore.

A graduate of the Nova Scotia Nautical Institute, much of Chetwynd's career has been devoted to the offshore arena, including nearly 10 years with operators and contractors where he served in various capacities aboard mobile offshore drilling units (MODU) operating in the Canadian and US Arctic.

More recently, as global HSES director for a major offshore engineering, construction and installation company his investigation of incidents and the subsequent development of root cause analysis and revision of the organization's then-existing HSE management systems effectively reduced workplace fatalities from six in four years to zero. Chetwynd's development and supervision of a Marine Training and Assurance group comprising 29 specialists was credited for a 50 percent reduction in recordable incident rate within three years – a company milestone.

ACTIVITIES

GOLF TOURNAMENT

Thursday, October 6

12:30 p.m.

The NOIA Golf Tournament will begin at 12:30 p.m. with a shotgun start on the Golf Course. Golfers are to meet outside the Golf Shop for golf cart assignments.

Cost: The tournament cost is \$400.00 per player, which includes greens fees, cart, practice balls, entry fee, beverages, buffet lunch, prizes and taxes.

Registration: To register please check the box for Golf Tournament on the Meeting Registration form.

Tee Times: To make reservations for tee times other than during the tournament, please call the Broadmoor Golf Club at (719) 577-5790.

HORSEBACK RIDING

Thursday, October 6

12:30 p.m.-4:00 p.m.

The mountain horseback ride offers a beautiful trek through the scenic Pike National Forest.

Knowledgeable guides will escort guests along beautiful trails that cross old mining claims, and provide a variety of mountain views from deep forest to panoramic vistas overlooking the front range. Elk, buffalo, llamas and other animals are often seen along the way.

Horseback riding is a fantastic way to experience the natural beauty of the Rocky Mountains!

Cost: The excursion costs \$250.00 per person, which includes beverages and a box lunch.

Transportation: The bus will depart from the West Building Entrance at 12:30 p.m. and will return at 4:00 p.m.

ACTIVITIES

Registration: To register please check the box for Horseback Riding on the Meeting Registration form.

HIGH COUNTRY JEEP ADVENTURE

Thursday, October 6

12:30 p.m.-3:30 p.m.

Those who seek a more rugged jeep experience are sure to enjoy this tour! Guests will travel in custom-made open-air 4×4 jeeps on dirt roads and trails high in the mountains of Pike National Forest to experience the unspoiled wilderness sought by so many Colorado visitors. Crossing alpine meadows and rushing streams, you will experience vistas of indescribable beauty.

Cameras are a must to capture the incredible scenery! Knowledgeable guides will enhance the trip by sharing a wealth of interesting anecdotes about the region and its history.

Cost: The excursion costs \$250.00 per person, which includes beverages and a box lunch.

Transportation: The bus will depart from the West Building Entrance at 12:30 p.m. and will return at 3:30 p.m.

Registration: To register please check the box for River Float on the Meeting Registration form.

PIKES PEAK COG RAILWAY EXCURSION

Thursday, October 6

12:30-5:15 p.m.

One of the most popular tours you can take is an unforgettable trip to the 14,115-foot summit of Pikes Peak! Sit back, relax and take in the splendors of Colorado as the highest cog railway in the world takes you through hidden valleys, past groves of quaking aspens and over the tundra at timberline.

ACTIVITIES

Once on the summit, you will see the same unparalleled vistas which inspired Katherine Lee Bates to write America the Beautiful!

Attire: Sunglasses, layered clothing (Temperatures may be at least 30° cooler at the summit than at the base of the mountain.)

Cost: The excursion costs \$225.00 per person which includes beverages and a box lunch.

Transportation: The bus will depart from the West Building Entrance at 12:30 p.m. and will return at 5:15 p.m.

Registration: To register please check the box for Cog Railway Excursion on the Meeting Registration form.

SPOUSE PROGRAM

NOIA is pleased to offer the following event designed specifically for the spouses and guests of NOIA members in attendance at the Fall meeting.

The event is offered in addition to the Golf Tournament, Horseback Riding, High Country Jeep Adventure and the Pikes Peak Cog Railway Excursion, which are also open to spouses and guests.

As always, spouses and guests are welcome to participate in any of the open sessions of the NOIA Fall Meeting.

We look forward to having you with us in October at The Broadmoor in Colorado Springs.

Please do not forget to indicate your selection of activities on the Meeting Registration Form in this mailer.

If you have any questions, please contact Ann Chapman at (202) 347-6900 or ann@noia.org.

WEDNESDAY, OCT. 6

Secret Recipes Cooking Class

12:30 p.m.-4:00 p.m.

A culinary experience including helpful hints and innovative, creative preparations and presentations. The Broadmoor Chefs under the direction of Executive Chef Bertrand Bouquin guide novice to gourmet through an entertaining demonstration of secret recipes.

Please note: The demonstration will be held in the Schreyvogel Room starting at 12:00 p.m. The cost is \$225.00 and reservations are required. (The price includes lunch and wine pairings).

Cost: The cooking class costs \$220.00 per person, which includes lunch.

Registration: To register your spouse for the cooking class please check the box for Spouse Program on the Meeting Registration form.

LOGISTICAL DETAILS

THE BROADMOOR HOTEL RESERVATIONS

In order to receive the NOIA preferred rate, hotel reservations must be made directly with The Broadmoor [here](#).

CANCELLATION POLICY

Cancellations prior to September 19 will receive a full refund, less \$125 processing fee. Refunds will not be given for cancellations after September 19 or for no shows.

TRANSPORTATION

Broadmoor Transportation is operated exclusively by Gray Line Transportation, offering convenient shuttle service between the Colorado Springs Airport and The Broadmoor. Reservations are required. They will accommodate walk-ups on a space available basis. This shuttle picks up arrivals at the airport until approximately 12:00 a.m., with a reservation. Departures from the hotel start at 4:00 a.m. daily, every 30 minutes.

Fares:

Individual Shuttle Fares

Shareride Shuttle

One-Way: \$24

Round Trip: \$48

Sedan Service

\$95 one way from COS

\$295 one way from DIA

(includes fuel charge and gratuity)

To make reservations in advance, please call (719) 633-1181 or email grayline@coloradograyline.com. Charges will be conveniently applied to your Broadmoor hotel room account, unless other arrangements have been made and confirmed.

Your reserved airport service tickets will be available at The Broadmoor Welcome Desk, located in the baggage claim area of the Colorado Springs Airport.

Please use the Broadmoor Courtesy Phone if the desk is unattended.

LOGISTICAL DETAILS

Gray Line Transportation is also available from DIA to The Broadmoor. Please contact AnnChapman@noia.org for full details

ATTIRE

Resort Wear: Trousers, collared shirts and dress jeans are acceptable. Shorts, t-shirts, swimwear and exercise attire are considered inappropriate. Resort wear is recommended for Thursday evening. This event will be at the Cheyenne Mountain Lodge.

Business Casual: Trousers, collared shirts and sports jackets are suggested. Jeans, t-shirts, athletic wear, sneakers and t-shirts are discouraged. Business Casual is appropriate attire for NOIA meetings, **though a coat and tie is recommended for dinner Wednesday evening.**

WEATHER

Perched at 6,100 ft above sea level on the sunny side of the Rockies, The Broadmoor enjoys an arid Alpine climate. On average, the area enjoys over 300 sunny days a year, with virtually no humidity. In October, expect high temperatures of 68 degrees during the day, with lows nearing 40 degrees in the evening.

THE SPA AT THE BROADMOOR

The Spa at The Broadmoor is an extraordinary experience – where your appointment becomes an escape, and your visit becomes a tradition. The Spa treatment menu encompasses a wide variety of indulgent delights designed to help you look and feel your best.

Visit The Broadmoor website at www.broadmoor.com for additional information. For Spa reservations please call (866) 686-3965.

MEETING REGISTRATION FORM

TO REGISTER: Visit the NOIA website at www.noia.org or complete and send this form with payment by September 19 to Ann Chapman, NOIA, 1120 G Street, N.W., Suite 900, Washington, D.C. 20005 • Phone: (202) 347-6900 • Fax: (202) 347-8650

Please make your hotel reservations directly with The Broadmoor online using the link provided on the NOIA website. Reservations must be made by September 19, 2016.

Please print or type

NAME: _____ BADGE NAME: _____

COMPANY: _____ TITLE: _____

ADDRESS: _____

CITY/STATE/ZIP: _____

PHONE: _____ FAX: _____ E-MAIL: _____

ARRIVAL DATE: _____ DEPARTURE DATE: _____

SPOUSE NAME: _____ SPOUSE BADGE NAME: _____

HOME ADDRESS: _____

REGISTRATION FEES

The Fall Meeting registration fee is \$1275.00 for members and \$1150.00 for spouses. Please send a check or pay by credit card.

MASTERCARD VISA AMERICAN EXPRESS

NAME AS IT APPEARS ON CARD: _____

CREDIT CARD NUMBER: _____ EXPIRATION DATE: _____

PLEASE NOTE: Cancellations prior to September 19 will receive a full refund, less \$125 processing fee. Refunds will not be given for cancellations after September 19 or for no shows.

ACTIVITIES

GOLF TOURNAMENT

Please indicate if you would like to play in the golf tournament.

12:30 p.m. Shot Gun Start. \$400/player (Includes buffet lunch.)

REGISTRANT/HANDICAP _____ SPOUSE/HANDICAP _____

COG RAILWAY EXCURSION

REGISTRANT SPOUSE

This excursion is \$225 per person which includes a box lunch and beverages.

The bus will depart the West Building entrance at 12:30 p.m. and return at 5:15 p.m.

MOUNTAIN HORSEBACK RIDING

REGISTRANT SPOUSE

This excursion is \$250 per person includes a box lunch and beverages.

The bus will depart from the West Building entrance at 12:20 p.m. and return at 3:30 p.m.

HIGH COUNTRY JEEP TOUR

REGISTRANT SPOUSE

This excursion is \$250 per person includes a box lunch and beverages.

The Jeeps will depart from the West Building entrance at 12:30 p.m. and return at 3:30 p.m.

SPOUSE PROGRAM

To participate in the spouse program, please check the box and send the tour fee along with registration fees. Reservations for spouse tours can also be made by calling the NOIA office at (202) 347-6900.

BROADMOOR SECRET RECIPES—Wednesday, Oct. 5 (\$225, includes lunch, reservations required)