





Cautionary Statement

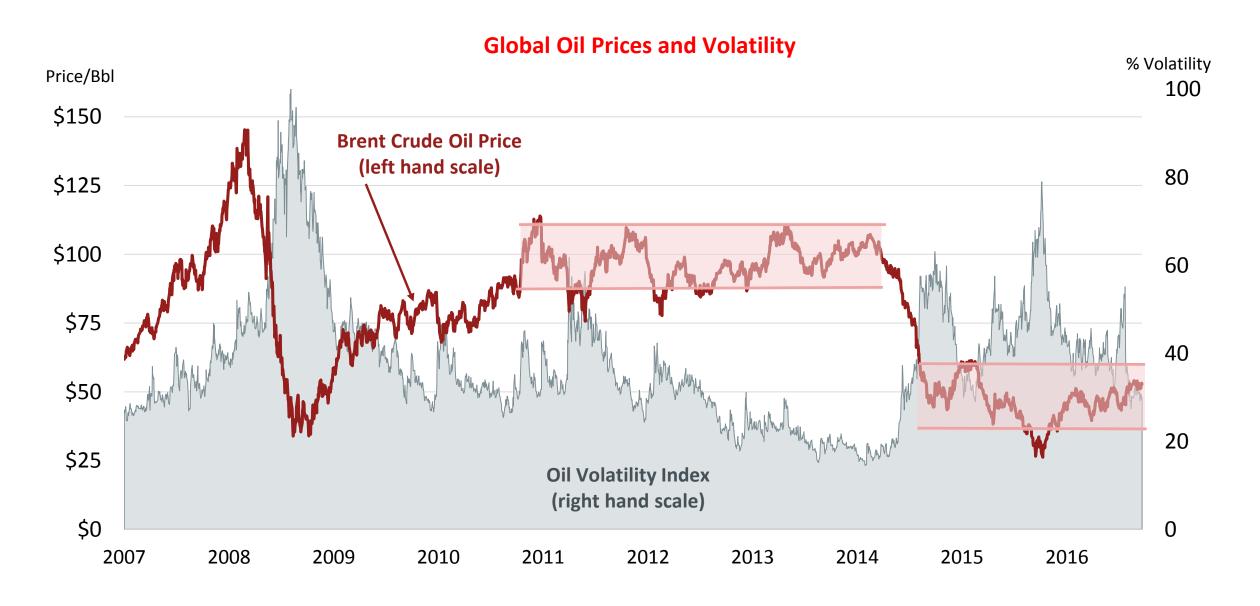
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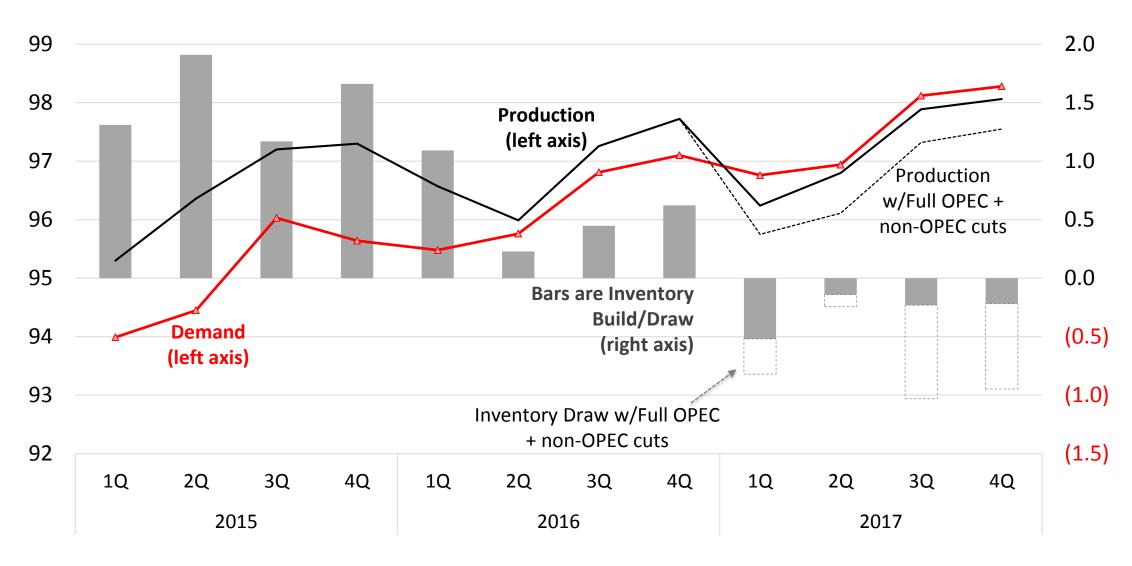
Oil Market

Global Oil Market: The Past Decade

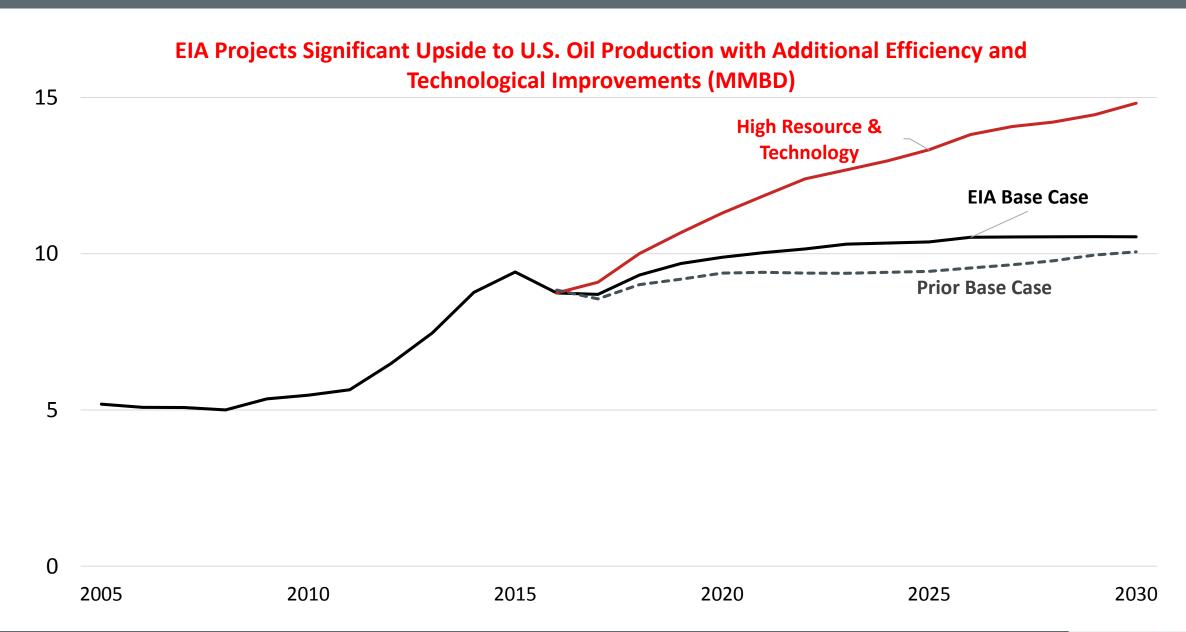


Global Oil Market: Rebalancing and Recovery Imminent?

Rebalancing Begins in 2017: OPEC Cuts Will Help to Lower Global Inventories (MMBD)

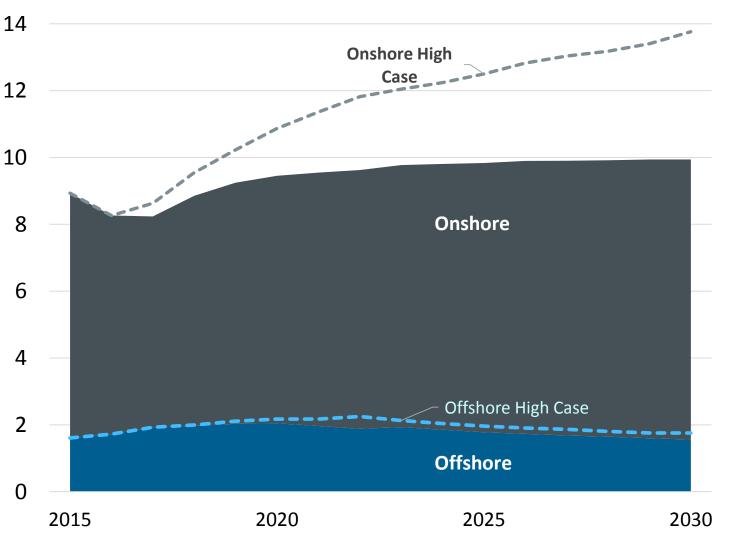


U.S. Crude Oil Production Expected to Grow



U.S. Crude Oil Production Growth Led by Onshore Fields

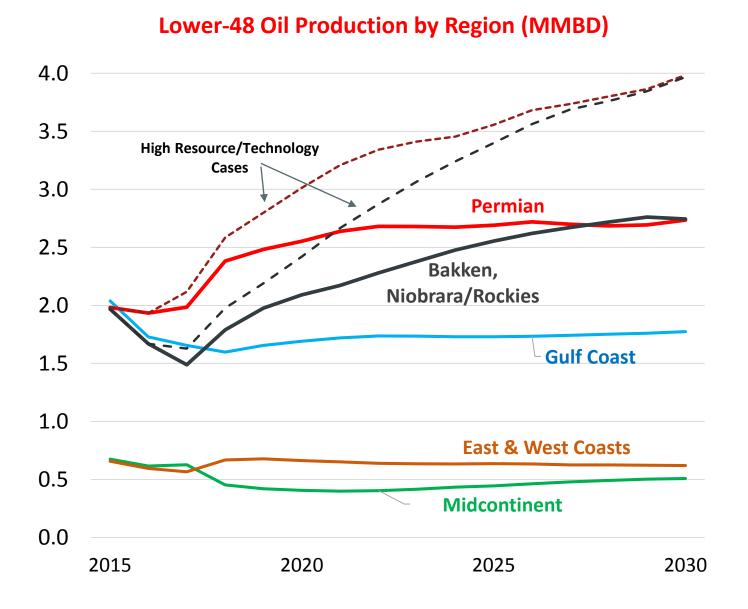




Challenges to Offshore development vs Onshore **Unconventional Plays:**

- High initial capital commitments
- Relatively long lead times
- Less flexibility
- Greater complexity

U.S. Unconventional, Light Tight Oil Plays Account for Future Growth

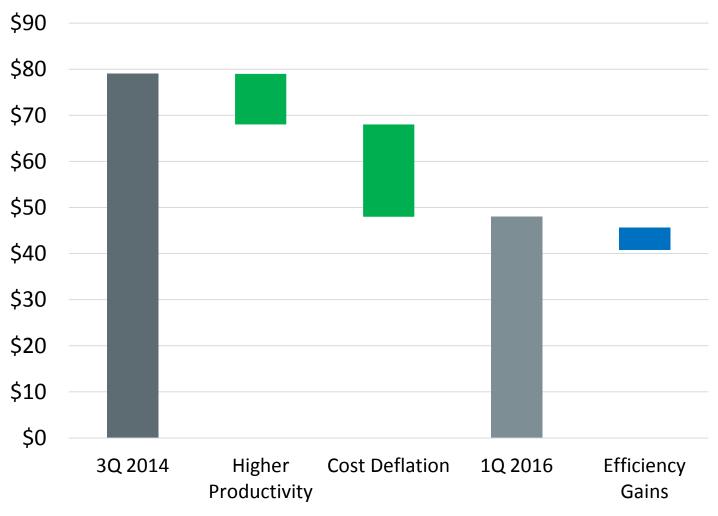


Key Issues in Projecting Future Tight Oil Supply:

- Pace and Magnitude of additional technology & efficiency improvements
- Cost escalation as activity accelerates
- Infrastructure needs
- Environmental compliance

Lower-48 Unconventional Oil Breakeven Costs

Contribution to Drop in Median Breakeven Cost of Five Major U.S. Unconventional Plays (\$WTI/bbl)



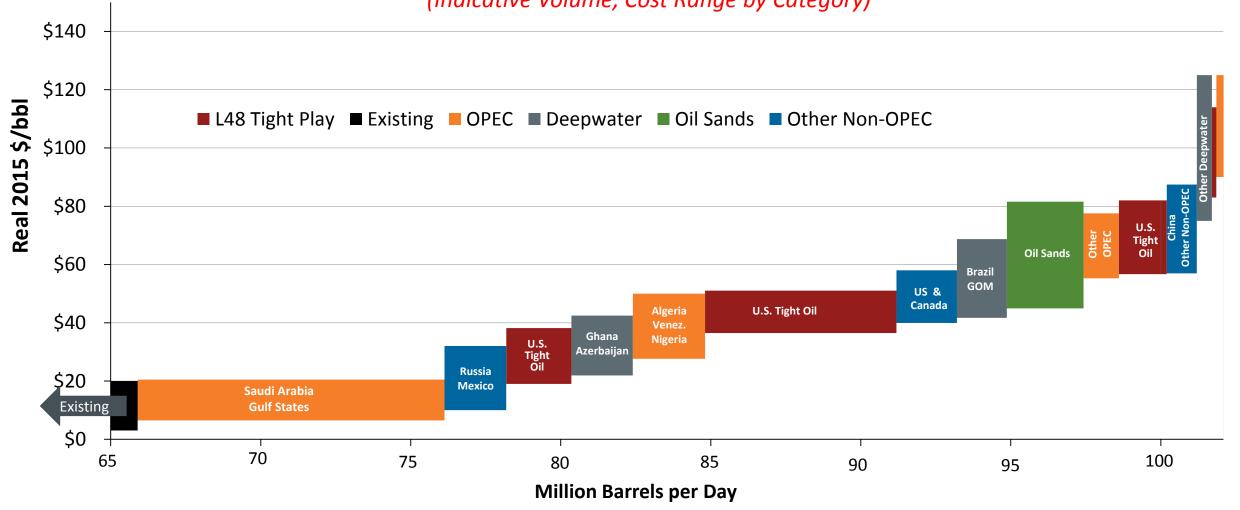
- Higher well productivity
 - High-grading
 - Well design (lateral length, proppant intensity)
- Cost deflation
 - Equipment
 - Labor

- Efficiency gains
 - Less waste in materials and equipment downtime
 - Better integrated supply chain

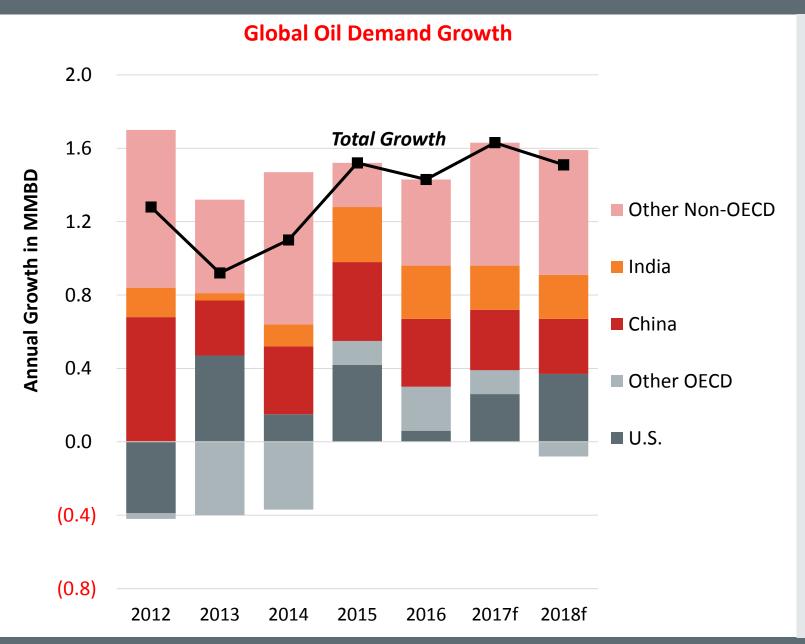
Incremental Global Oil Supply for 2020

Higher Cost Supplies Must Compete with Relatively Low Dost U.S. Tight Oil



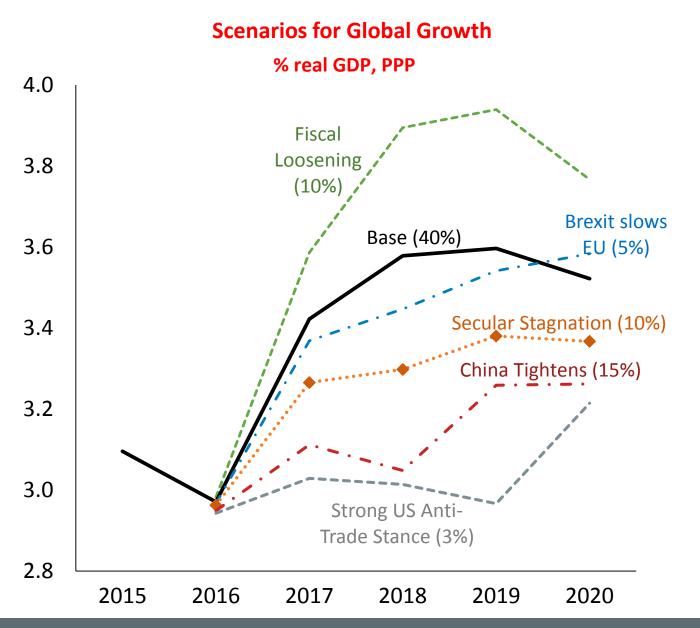


Global Oil Demand



- Global oil demand has responded positively to low oil prices
- Demand grew solidly in 2015-2016
- Ongoing risks to oil demand growth
 - Decelerating global economy
 - Anti-trade policies
 - Strong U.S. dollar weakens demand response outside U.S.
 - Removal of subsidies in many developing countries hurts demand when oil prices recover

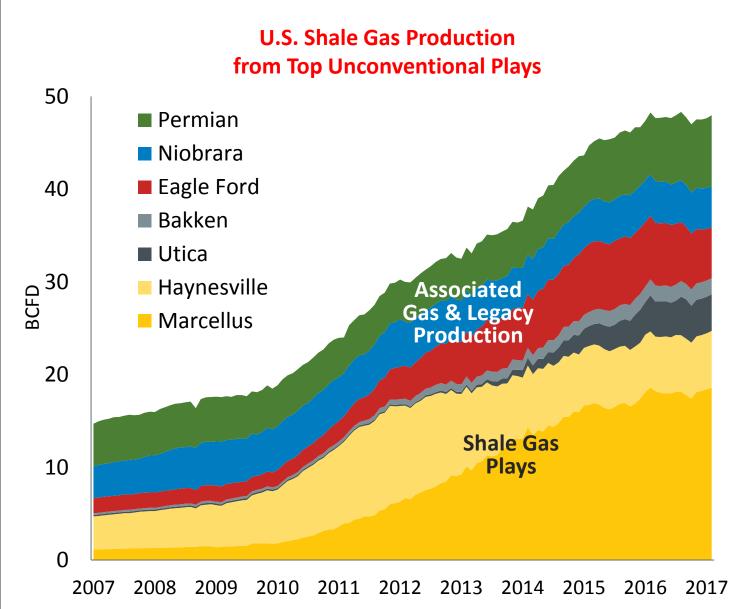
Global Economy: Slowing Growth Prospects

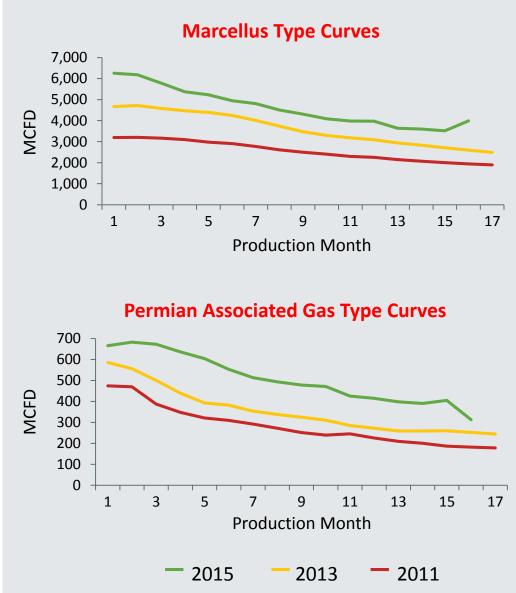


- The IMF consistently lowered growth projections for 2015 and 2016
- The IMF lowered its GDP forecast for 2016 by 0.2% in its January 2016 forecast.
- Downside risks to the economic outlook:
 - Secular stagnation
 - Hard landing in China's slowdown
 - European immigration crisis and Brexit
 - Anti-trade policies

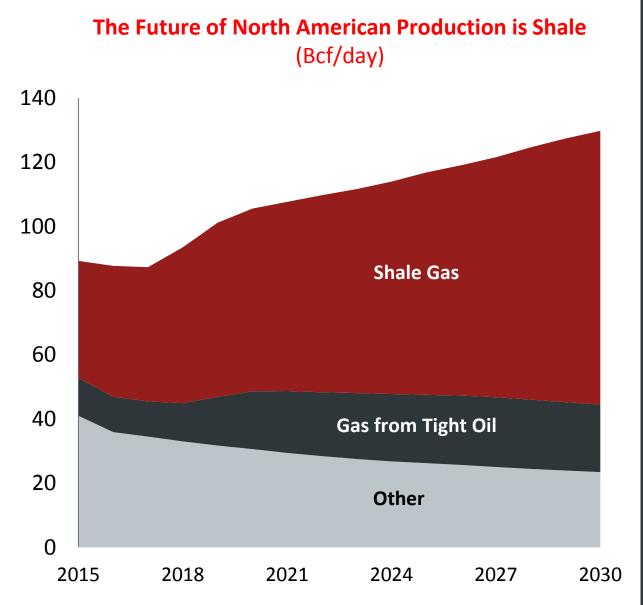
Natural Gas Markets

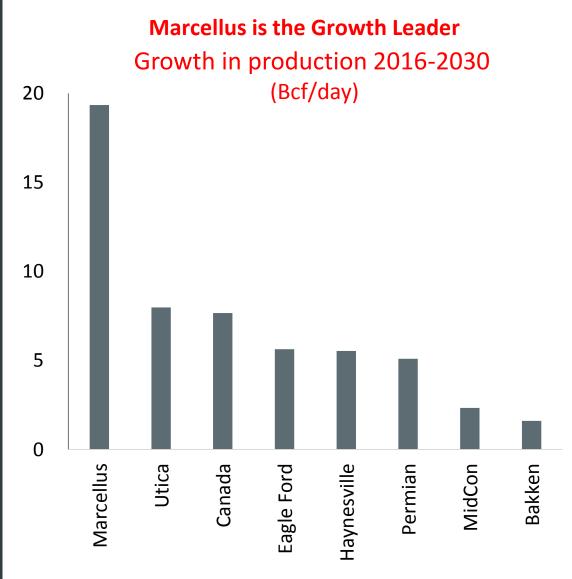
Resilience of U.S. Shale Gas Production for Major Plays



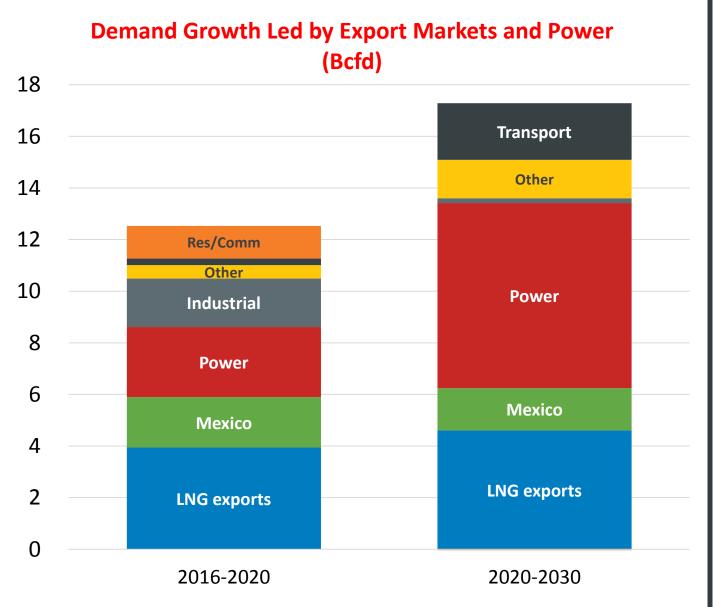


North American Natural Gas Production Outlook

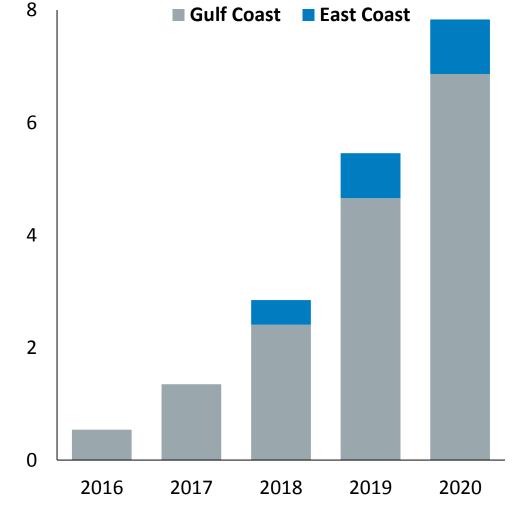




U.S. Natural Gas Demand Outlook



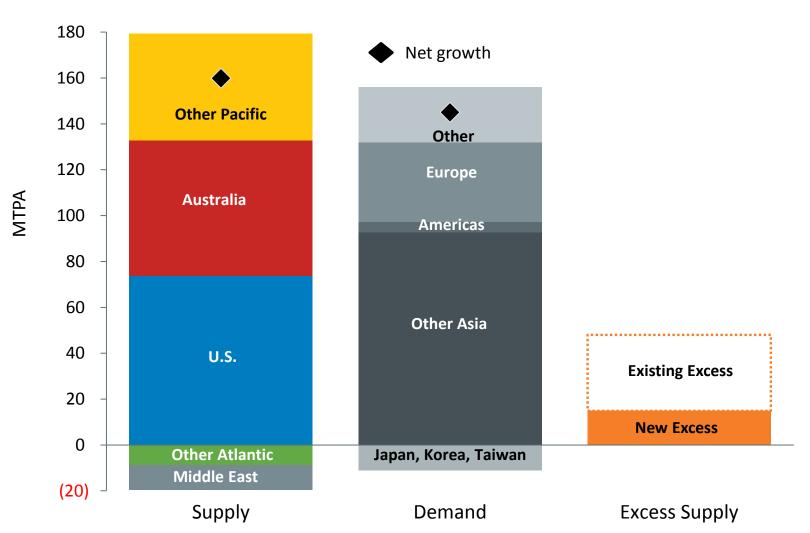
Almost 9 Bcfd (70 MTPA) Lower-48 Liquefaction Capacity Online by 2020 (Bcfd)

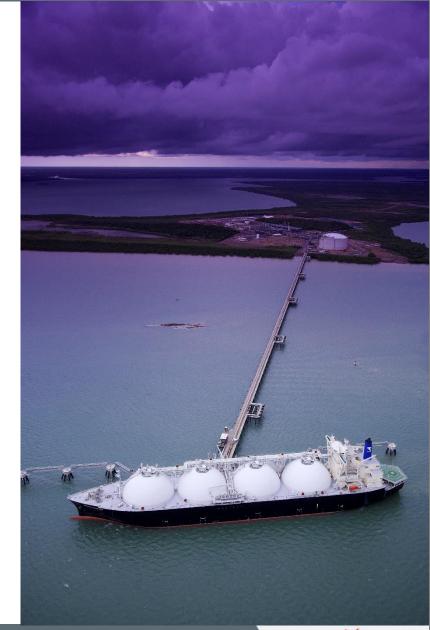


Source: Wood Mackenzie

Global LNG Supply-Demand Balance

Global Cumulative Growth 2015-2025





Summary

<u>Oil</u>

- Prices may continue to experience elevated volatility
 - Uncertain government policies create headwinds for oil markets
- U.S. production growth expected to be focused onshore
 - Ongoing improvements to technology, productivity and costs will drive growth in U.S. Light Tight Oil

Natural Gas

- Shale gas will continue to be a game-changer
 - U.S. and Canada will continue to be well supplied by shale resources
- Global gas markets will be more highly linked as LNG trade grows

