



The Ritz-Carlton | Washington, D.C. | April 5-7, 2017

2017 ANNUAL MEETING

MESSAGE FROM THE CHAIRMAN

2017 has brought the faint glimmer of light at the end of a very long tunnel for the offshore industry. After years of challenging commodity prices and an unprecedented regulatory onslaught, oil and natural gas prices are ticking upwards and an administration that truly embraces an "all-of-the-above" energy strategy has taken the reins in Washington, D.C.

However, there is much to do before we can truly say the offshore industry is back. The outgoing administration placed nearly 94 percent of our nation's offshore resources off limits to exploration and development and left significant regulatory hurdles on the areas that remain



open. Whether it is reopening our vital Arctic waters, allowing for modern scientific exploration in the Atlantic or rolling back politically-driven and short-sighted regulations, NOIA's work has never been more important.

The U.S. energy industry fuels our economy, powers our homes and businesses and protects American values, both at home and abroad. The American public understands this relationship, and this is why a majority of voters, of both parties, have consistently supported opening up our nation's energy resources. As the new administration and Congress reshape our nation's energy policy, NOIA is in a unique position to ensure that policy makers understand what it takes to regain the American energy renaissance and retain control of our energy future. With 260 members involved in every aspect of the offshore industry and representing thousands of hard-working employees, NOIA's voice is integral in the movement back to "all-of-the-above" energy.

To that end, I invite you to NOIA's 2017 Annual Meeting April 5-7, 2017 in Washington, D.C. The overall theme of the leadership meeting will be "Preparing for the Turn-Around". We will hear from leading experts in policy, politics, economics and national security, and engage in discussions to chart our industry's course for the coming year. As always, it will be a great time to network with fellow executives and long-time friends. With all that is at stake for our industry, now more than ever is the time to support NOIA and have our voices heard. I look forward to seeing you there.

KEVIN MCEVOY

CEO
Oceaneering International, Inc.
Houston, TX
2016-2017 NOIA Chairman

SCHEDULE (TENTATIVE)

Please note:

Committee and general sessions are open to all meeting registrants.

Unless otherwise noted, all committee meetings are scheduled as working meetings.

WEDNESDAY, APRIL 5:

12:00 p.m. - 6:30 p.m.

Registration

12:00 p.m. - 5:00 p.m.

Hospitality Room

12:00 p.m. - 1:00 p.m.

Allied Trades Lunch

1:00 p.m. - 1:50 p.m.

Offshore Renewables Committee

Speaker: Jeff Grybowski,

Deepwater Wind

2:00 p.m. - 2:50 p.m.

Geological & Geophysical

Committee

"Major Changes Coming to Gulf

Permitting"

Speaker: Bryan Dempsey,

Fairfield Nodal

3:00 p.m. - 3:50 p.m.

Public Affairs & Education

Committee

Speakers:

Ashley Menendez, Petroleum

Academy Graduate

Kathleen Hartnett White,

Texas Public Policy Foundation

4:00 p.m. - 5:00 p.m.

Executive Committee

6:00 p.m. - 7:30 p.m.

Welcoming Reception

THURSDAY, APRIL 6:

7:00 a.m. - 5:00 p.m.

Registration

7:00 a.m. - 5:00 p.m.

Hospitality Room

8:00 a.m. - 9:30 a.m.

Breakfast

Speaker: Senator John Kennedy

(R-LA)

Sponsored by the Government

Affairs Committee

SCHEDULE (TENTATIVE)

9:40 a.m. - 10:40 a.m.

"Why Is the Middle East in Crisis

& Why Does it Matter?"

Speaker: Vali Nasr, Ph.D.

Johns Hopkins School of Advanced

and International Studies

10:50 a.m. - 12:25 p.m.

General Session

"Preparing for the Turnaround:

What Mexico Offers U.S.

Companies"

Panelists:

Matt McCarroll, Fieldwood

Energy

12:30 p.m. - 1:50 p.m.

Lunch

Safety in Seas Awards

2:00 p.m. - 2:40 p.m.

General Session

"Preparing for the Turnaround:

Alaska"

Panelists:

Rebecca Logan,

Alaska Support Industry

Association

Kara Moriarty,

Alaska Oil & Gas Association

Others TBA

2:50 p.m. - 3:40 p.m.

PAC Committee

3:50 p.m. - 5:15 p.m.

Board of Directors &

Membership Committee

6:30 p.m. - 7:30 p.m.

Welcome Reception

7:30 p.m. – 10:00 p.m.

Annual Banquet

Tenors Un Limited

FRIDAY, APRIL 7:

7:00 a.m. - 12:30 p.m.

Registration

7:00 a.m. – 12:00 p.m.

Hospitality Room

8:00 a.m. - 9:30 a.m.

Breakfast

Speaker: Shawn Rhodes,

Performance & Profitability Expert

9:40 a.m. - 10:40 a.m.

General Session

SCHEDULE (TENTATIVE)

10:50 a.m. - 11:30 a.m.

Health, Safety, Security &

Environment Committee

Speakers:

Peter Schaumberg,

Beveridge & Diamond

Greg Southworth, Offshore

Operators Committee

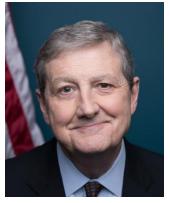
Fred Wagner, Venable LLP

11:40 a.m. - 12:20 p.m.

Technology Policy Committee

12:30 p.m. - 1:30 p.m.

Buffet Lunch



SENATOR JOHN KENNEDY (R-LA) SENATE COMMITTEE ON APPROPRIATIONS

John Kennedy was elected to the U.S. Senate in 2016. He has built a distinguished career as a conservative champion for the people of Louisiana and a dedicated watchdog of taxpayer money.

Kennedy serves on the Appropriations, Banking, Housing & Urban Affairs, Budget, Judiciary and Small

Business & Entrepreneurship committees in the U.S. Senate.

Prior to his election to the Senate, Kennedy was state treasurer of Louisiana for five terms. As treasurer, he oversaw the state's multi-billion-dollar investment portfolios. He also oversaw local and state bond issues and returned millions of dollars in unclaimed property each year.

Prior to his position as Treasurer, Mr. Kennedy served as Secretary of the Department of Revenue, Special Counsel to Governor Roemer and Secretary of Governor Roemer's Cabinet. He was also an attorney and partner in the Baton Rouge and New Orleans law firm of Chaffe McCall.

Mr. Kennedy graduated magna cum laude in political science, philosophy and economics from Vanderbilt, was president of his senior class, and elected to Phi Beta Kappa. He received his law degree from the University of Virginia and his B.C.L. degree from Oxford University in England where he was a First Class Honors graduate.

Mr. Kennedy has been an adjunct professor at LSU Law School and a volunteer substitute teacher for public schools. He resides in Madisonville, Louisiana, with his wife Becky and their son, Preston. They are founding members of the North Cross United Methodist Church.

VALI R. NASR, PH.D.
DEAN
JOHNS HOPKINS SCHOOL OF ADVANCED
AND INTERNATIONAL STUDIES

An expert on global affairs, renowned for his consistently accurate assessments and forecasts regarding the economic and strategic implications of world events, Vali R. Nasr, Ph.D., is the expert that senior American policy makers, world leaders, and



global corporations turn to for strategic and economic insight on evolving international affairs.

Nasr is the Dean of the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University, a Senior Fellow in foreign policy at the Brookings Institution and a contributor to The New York Times. From 2009 to 2011, he was a professor of international politics at Tufts University's Fletcher School of Law and Diplomacy and served as Senior Advisor to the U.S. Special Representative for Afghanistan and Pakistan. Previously, he was a Carnegie Scholar and a Senior Fellow at Harvard University's Kennedy School of Government and an adjunct Senior Fellow for Middle Eastern studies at the Council on Foreign Relations.

A New York Times bestselling author of four books, including The Dispensable Nation: American Foreign Policy in Retreat, his book "The Shia Revival: How Conflicts within Islam will Shape the Future," contributed to U.S. policy formulated in response to the Arab Spring.

Nasr is also a frequent contributor to leading publications, including Foreign Affairs, Financial Times, The Wall Street Journal and The Washington Post.

A member of the U.S. Department of State's Foreign Affairs Policy Board, Nasr is also a director of the Rockefeller Brothers Fund and the National Democratic Institute.



SHAWN RHODES PERFORMANCE & PROFITABILITY EXPERT

Shawn Rhodes is one of the few people in the world who has studied team performance in the most dangerous and challenging environments on the planet. As a war correspondent embedded with U.S. Marines, he studied organizational performance in more than two dozen countries. He applies what he learned for clients such as Deloitte, ConAgra, Serta Sealy and

other leading organizations.

He is a professional member of the National Speaker's Association and typically presents dozens of times a year to audiences around the globe. He has been a guest lecturer at the University ff South Florida, Entrepreneur's Organization and Vistage. He was named one of the top 20 speakers in the world in 2014 by Toastmaster's International.

Shawn holds two degrees from Western Carolina University and is one of the few journalists to be featured in the history of military writers, "First To Go, Last To Know." His work has been featured in TIME, CNN, NBC, INC and hundreds of media outlets around the globe. His new book is "Pivot Point: Turn On A Dime Without Sacrificing Results."

He is frequently interviewed and quoted for his expertise in improving organizational performance, and INC has said of Shawn, "he works with companies to implement the same skill set that Marines use on the battlefield."

BRYAN DEMPSEY SVP, CHIEF COMMERCIAL OFFICER & GENERAL COUNSEL FAIRFIELDNODAL

Bryan Dempsey currently serves as SVP – Chief Commercial Officer & General Counsel for FairfieldNodal, with responsibilities for FairfieldNodal's global commercial, legal and corporate affairs, including management of commercial bidding, pricing and pricing



strategy, intellectual property prosecution and enforcement, governance, corporate transactions, compliance, litigation and employment law matters. He also serves as Corporate Compliance Officer with responsibility for all training, policies, board reporting and investigations, including international business, trade/customs and intellectual property compliance functions. He joined FairfieldNodal in 2014.

Previously Mr. Dempsey served as Vice President – General Counsel and Compliance Officer of TGS-NOPEC Geophysical Company ASA, one of the top twenty public companies in Norway. Bryan joined TGS-NOPEC in 2003. He also served as Legal Affairs Director for A2D Technologies from 2002 to 2003 until A2D was acquired by TGS-NOPEC.

Mr. Dempsey earned a Juris Doctorate from University of Denver and a BA in History from Trinity University.



JEFFREY GRYBOWSKI
CEO
DEEPWATER WIND

Mr. Grybowski is the Chief Executive Officer of Deepwater Wind, where he manages the company's portfolio of offshore wind, solar and transmission projects. He has been intimately involved since its inception in the development of America's first offshore wind farm, the path-breaking Block Island Wind Farm.

The project closed on a \$300 million commercial financing in early 2015 and completed construction in the summer of 2016. Deepwater Wind is also developing the 1,000 MW Deepwater ONE site to serve the New England and New York power markets with the next round of US offshore wind projects.

Mr. Grybowski has been at the forefront of shaping both the US commercial structures and governmental policies necessary for this growing industry. His experience includes the negotiation of the critical governmental permits and utility, construction, and financing agreements supporting a first-of-its-kind project in the US. He is a member of the Board of Directors of the American Wind Energy Association.

Mr. Grybowski previously served as Chief of Staff to the Governor of the State of Rhode Island, where he was the Governor's most senior advisor on all matters of state business. He previously practiced corporate law at Hinckley, Allen & Snyder in Providence, Rhode Island and at Sullivan & Cromwell in New York, New York.

Mr. Grybowski earned an A.B. with Honors in Public Policy from Brown University, a J.D. with High Honors from the University of North Carolina at Chapel Hill School of Law, and served as a Law Clerk to the Chief Judge of the U.S. District Court for the District of Rhode Island.

REBECCA LOGAN GENERAL MANAGER ALASKA SUPPORT INDUSTRY ASSOCIATION

Rebecca Logan has lived in Alaska for 30 years and currently serves as the General Manager for the Alaska Support Industry Alliance (the Alliance), a trade association of 600+ Alaskan companies and their 30,000 employees.



Prior to working for the Alliance, Logan served as President of Associated Builders and Contractors of Alaska. Logan also owned and operated restaurants in the Anchorage area for 10 years. She was elected to the local electric utility board in 2006 and served two terms on the Chugach Electric Association Board of Directors, leading the board as chairman for two terms.

She has served numerous terms on the Special Olympics Alaska board and served as the Chairman of that Board in 2002 and in 2012. As the General Manager for the Alliance, she spends her time as an advocate for the oil, gas and mining industries in Alaska. Logan travels the state speaking to communities about the role responsible resource development plays in the state of Alaska. She also oversees many public education campaigns focused on different aspects of resource development and state and federal government affairs programs.

Logan graduated from the University of Oklahoma in 1988 with a BA in English and a minor in History.



MATT MCCARROLL
PRESIDENT & CEO
FIELDWOOD ENERGY, LLC

Matt McCarroll is the founder, President and Chief Executive Officer of Fieldwood Energy LLC, a Houston-based portfolio company of Riverstone Holdings LLC. Fieldwood is focused on the acquisition and development of oil and gas assets in the Gulf of Mexico and along the Gulf Coast. Fieldwood is the

largest operator and lease-holder in the shallow water US Gulf of Mexico. The Company recently was awarded a production sharing contract from the Mexican government to develop two fields in the shallow water Mexican Gulf of Mexico and is one of the first non-Pemex producers to operate in Mexico in over 75 years.

Prior to Fieldwood, Mr. McCarroll was founder, President & CEO of Dynamic Offshore Resources, President of Maritech Resources, and a Sr. VP of Plains Resources. He holds a BS in Business Administration and Finance from Louisiana State University, and serves on numerous industry associations.

KARA MORIARTY PRESIDENT & CEO ALASKA OIL & GAS ASSOCIATION

Kara came to Alaska from her home state of South Dakota to teach elementary school in Atqasuk, an Inupiaq village in the North Slope Borough. After working in Washington, DC for then South Dakota Congressman, now U.S. Senator John Thune, she moved back to Alaska and lived in Fairbanks for seven years.



Kara has served as legislative staff in Juneau to Senator Gary Wilken and was the President/CEO of the Fairbanks Chamber for four years. She joined the AOGA staff in April 2005. Kara became the fifth Executive Director of AOGA on January 1, 2012, and became President/CEO December of 2013.

Kara is a 2003 recipient of Alaska's Top 40 Under 40 Award and was the Honorary Iceman at Eielson Air Force Base. She is also a member of the Downtown Rotary Club of Anchorage and serves on the Executive Committee of the Resource Development Council.

In her spare time, Kara can be found serving as a taxi driver for her three children, Joseph, Maggie and Garrett to their many church, school and sporting events. She and her husband Gerry, an Alaska Airlines pilot, also enjoy their personal plane and exploring Alaska with the kids.



GREG SOUTHWORTH ASSOCIATE DIRECTOR OFFSHORE OPERATORS COMMITTEE

Greg Southworth currently serves as the Associate Director of the Offshore Operators Committee (OOC). Established in 1948, the OOC is a technical advocate for the offshore energy industry and has evolved into the industry's principal representative regarding regulation of offshore exploration, development, and producing

operations in the Gulf of Mexico.

Greg has 25 years experience in environmental and emergency management in the energy industry. He has implemented environmental management systems in the US, Western Canada and Brazil. His experience includes building relationships with regulatory agencies and stakeholders, and developing corporate environmental strategies. In addition he has served as a Planning Section Chief and Deputy Incident Commander during oil and hazardous material spill response actions.

Greg holds a BS in engineering from Louisiana State University and an MBA from Loyola University New Orleans.

PETER SCHAUMBERG PRINCIPAL BEVERIDGE & DIAMOND, P.C.

Peter J. Schaumberg is a principal with Beveridge & Diamond, P.C. in Washington, D.C. His practice focuses on issues related to development of energy resources on the Outer Continental Shelf and on federally-managed lands onshore, including oil & gas, solar, wind and geothermal resources, as well as



development of coal and hard-rock mineral resources on public lands. He also advises clients with respect to royalty reporting and payment issues for federal mineral leases offshore and onshore, and for Indian leases.

Mr. Schaumberg joined Beveridge & Diamond in 2006 after 25 years with the Office of the Solicitor, Department of the Interior. He was the Deputy Associate Solicitor for Mineral Resources, the senior career attorney responsible for providing legal advice to the energy, minerals and royalty programs of the Minerals Management Service (now the Bureau of Ocean Energy Management, the Bureau of Safety and Environmental Enforcement, and the Office of Natural Resources Revenue) and the Bureau of Land Management.

He earned his J.D., with Honors, in 1975 from George Washington University National Law Center, and his B.A., cum laude, in 1972 from Tulane University. He is admitted to the bars of the District of Columbia and the U.S. Supreme Court.



FRED R. WAGNER
PARTNER
VENABLE. LLP

Fred Wagner is a partner in Venable's Environmental Group with 30 years of government and private practice experience in infrastructure development and environmental law. He focuses his practice on major projects and infrastructure developments, including environmental reviews, permitting and approvals

from federal and state natural resources agencies, and litigation defense of project decisions and policies.

From 2011 to 2014, Mr. Wagner served as Chief Counsel of the Federal Highway Administration (FHWA), where he worked with Department of Transportation leadership on high-priority legislative and regulatory issues, and partnered with the Department of Justice on litigation challenging transportation projects. In this role, he managed legal matters involving the \$40 billion Federal-Aid Highway program, including environmental and natural resources issues for highway and multi-modal transportation projects. He represented FHWA on the Obama administration's Transportation Rapid Response Team, a multi-agency task force focused on project delivery and environmental review reforms.

Mr. Wagner began his career as a trial attorney in the Environment Division of the U.S. Department of Justice and served as a Special Assistant U.S. Attorney in the Misdemeanor Trial Section of the U.S. Attorney's Office for the District of Columbia. Prior to joining Venable, he spent over 20 years in private practice at a national law firm focusing on environmental and natural resources issues.

KATHLEEN HARTNETT WHITE
DISTINGUISHED SENIOR
FELLOW-IN-RESIDENCE
DIRECTOR OF THE ARMSTRONG CENTER
FOR ENERGY & THE ENVIRONMENT
TEXAS PUBLIC POLICY FOUNDATION



The Honorable Kathleen Hartnett White joined the Texas Public Policy Foundation in January 2008. She is a Distinguished Senior Fellow-in-

Residence and Director of the Armstrong Center for Energy & the Environment.

Prior to joining the Foundation, White served a six-year term as Chairman and Commissioner of the Texas Commission on Environmental Quality (TCEQ). With jurisdiction over air, water, waste and water rights, TCEQ's staff of 3,000, annual budget of over \$600 million, and 16 regional offices make it the second largest environmental regulatory agency in the world.

Before moving to Texas, White was Director of Private Lands and the Environment for the National Cattlemen's Association in Washington D.C. She also served as Executive Director of Ranch Heritage Association while studying law.

White now sits on the Texas Emission Reduction Advisory Board. In addition to many research studies, her writing has appeared in numerous publications including National Review, Investors' Business Daily, Washington Examiner, Forbes, Daily Caller, Washington Times, The Hill (as regular Contributor), and major Texas newspapers.

She is also co-author, with Steve Moore, of "Fueling Freedom: Exposing the Mad War on Energy," published by Regnery, May 2016.



TENORS UN LIMITED OPERA SENSATION

Known for their charm, charisma, wit and style, Scott, Jem and Paul, of Tenors Un Limited, deliver a diverse set list, infused with fun and personality. The stripped down, intimate show is simple in its presentation, yet personal and powerful in its delivery. The true majesty of their voices provides the unmistakable focus.

Their fresh, unique arrangements amazingly blur the lines between musical genres and give audiences a plethora of options to pick as a favorite. The repertoire ranges from classic opera (e.g. Nessun Dorma, O Sole Mio) to well known hits (e.g. You Raise Me Up, Can't Take My Eyes Off You) through to contemporary songs (e.g. Thinking Out Loud, Come What May) as well as original songs such as "Viva La Vita."

The show's format of three vocalists (two tenors, one bass/baritone) plus a live pianist and orchestral track to supplement the live sound allows for flexibility and simple stage design. The guys can also hold their own with a full orchestra behind them and often incorporate a local choir as backup.

LOGISTICAL DETAILS

THE RITZ-CARLTON RESERVATIONS

Please make your reservations directly with The Ritz-Carlton here.

Please ensure that "NOINOIA" is entered in the group code box. For hotel information click here and for any general questions call (202) 835-0500.

SINGLE EVENT REGISTRATION

If your schedule permits you to attend only select meal functions such as the Thursday lunch or the Annual Banquet, please contact **Ann Chapman** to obtain a registration form for individual events.

CANCELLATION POLICY

Cancellations prior to March 21 will receive a full refund, less \$125 processing fee. Cancellations between March 22 – 29 will receive a 50% refund less \$125 processing fee.

Refunds will not be given for cancellations after March 29 or for no shows.

ATTIRE

Business attire is appropriate for all Annual Meeting events, meals and receptions.



MEETING REGISTRATION FORM

TO REGISTER: Visit the NOIA website online at www.noia.org or complete and send this form with payment by March 21 to Ann Chapman, NOIA, 1120 G Street, N.W., Suite 900, Washington, DC 20005 • Phone: (202) 347-6900 • Fax: (202) 347-8650 Please print or type NAME: BADGE NAME: COMPANY: ______ TITLE: _____ ADDRESS: CITY/STATE/COUNTRY/ZIP: PHONE: _____ FAX: _____ E-MAIL: ____ ARRIVAL DATE: DEPARTURE DATE: SPOUSE NAME: SPOUSE BADGE NAME: **REGISTRATION FEES** The Annual Meeting registration fee is \$1,125.00 for members and \$1,050.00 for spouses. Please send a check or pay by credit card.. ☐ MASTERCARD ☐ VISA ☐ AMERICAN EXPRESS NAME AS IT APPEARS ON CARD: CREDIT CARD NUMBER: EXPIRATION DATE: **PLEASE NOTE:** Cancellations prior to March 21 — full refund Between March 22 -29 — 50% refund After March 29 or "No Show"— no refund Credit card cancellations are subject to a \$125.00 processing fee.