



The Four Seasons | Jackson Hole, WY | October 4-6, 2017

2017 FALL MEETING

MESSAGE FROM THE CHAIRMAN

Welcome to 2017 NOIA Fall Meeting as we celebrate 45 years of representing the offshore energy industry. Speaking of years, what a difference one year makes. Last Fall, continued low commodity prices and the election projections promised a rough year ahead. While the price of oil hasn't changed much, the attitude both in Washington, DC and in our ranks certainly has. In April, after years of low commodity prices and an unprecedented regulatory deluge, the offshore industry desperately needed to see some hope for the future. A few short months later, the Trump administration has shown that has truly embraced an "all-of-the-above" energy strategy. Recognizing that the offshore industry provides jobs, growth and revenue and strengthens our national security, the administration continues to implement the right policies that will open our resources to safe and sustainable development.



The Department of Interior has begun work on a new Five Year Program, one that will fully consider our offshore resources, including those in the Atlantic and Arctic. As other countries continue to develop their own offshore resources, it is imperative that the U.S. open up the more than 94% of the OCS that is off limits for oil and gas development. Relatedly, Interior is reviewing the permits for safe and modern seismic surveys that were previously denied during the final days of the Obama administration. Updated seismic data, particularly in the Atlantic where data is more than 30 years old, will allow stakeholders to have a fully informed debate. Furthermore, overly burdensome and ineffective rules are being reexamined, ensuring that the final rules reflect good policy and sound science, not political whims.

Our 45 years of experience tells us that much work remains if we are to unleash our full energy potential. We have seen the change from becoming energy sufficient to energy independent and as the administration and Congress work towards "American energy dominance," NOIA and our members will be a resource every step of the way. With more than 260 member companies involved in every aspect of the offshore industry, NOIA's voice will be an integral part of the movement to energy dominance.

To that end, I again welcome you to NOIA's 2017 Fall Meeting October 4-6 in Jackson Hole, Wyoming. It is our first time in Wyoming and will be a stellar meeting. Our long-time friend and ally, Vice President Cheney will join us and we will receive a warm Wyoming welcome from Governor Mead. We will hear from leading experts in policy, economics and national security and chart our course for the coming year. As always, it will be a great time to network with fellow executives and long-time friends.

I look forward to catching up with all of you.

DAVE WELCH

NOIA Chairman 2017-2018

SCHEDULE

Please note:

Committee and general sessions are open to all meeting registrants.

Unless otherwise noted, all committee meetings are scheduled as working meetings.

WEDNESDAY, OCTOBER 4: 8:00 a.m. – 6:00 p.m. Registration Cottonwood Foyer

8:00 a.m. – 5:00 p.m. Hospitality Room Cottonwood Foyer

8:30 a.m. – 9:50 a.m. Executive Committee (Closed Meeting) Willow Room

10:00 a.m. – 10:50 a.m. General Session Speaker: Katharine MacGregor, Department of the Interior *Cottonwood* 11:00 a.m. – 11:50 a.m. *"Regulatory Panel Update"* Moderator: Evan Zimmerman, OOC Panelists: Connie Goers, Arena Offshore Greg Kusinski, Chevron Will Pecue, Taylor Energy *Cottonwood*

12:00 p.m. – 1:50 p.m. Luncheon Speaker: Governor Matt Mead *Cottonwood*

2:00 p.m. – 3:30 p.m. "GOM Mexico: Chapter Two" Moderator: Matt McCarroll, Fieldwood Energy Panelists: Tim Callahan, BHP Billiton Tim Duncan, Talos Energy Ed Heartney, U.S. Department of State Raymundo Pinones, AMEXHI Cottonwood

SCHEDULE

3:40 p.m. – 4:30 p.m. General Session Speaker: Karen Harbert, U.S. Chamber of Commerce *Cottonwood*

4:40 p.m. – 5:20 p.m. General Session Speaker: Thomas Brostrøm, DONG Energy Wind Power Sponsored by the Offshore Renewables Committee Cottonwood

6:30 p.m. – 9:30 p.m. Welcoming Reception & Dinner Speaker: Vice President Dick Cheney Cottonwood Foyer & Ballroom

THURSDAY, OCTOBER 5:

7:00 a.m. – 6:30 p.m. Registration Cottonwood Foyer

7:00 a.m. – 5:00 p.m. Hospitality Room Cottonwood Foyer 8:00 a.m. – 9:20 a.m. Breakfast "A Morning with Michelle Malkin" Speaker: Michelle Malkin, Nationally Syndicated Correspondent Cottonwood

9:30 a.m. – 10:30 a.m. General Session Speaker: Jennifer Griffin, FOX News Channel *Cottonwood*

10:40 a.m. – 11:40 a.m. General Session Speaker: Mike McConnell, Booz Allen Hamilton & former NSA Director *Cottonwood*

12:15 p.m. Golf Tournament Please meet in Cottonwood Foyer for ground transportation.

12:30 p.m. Lower Snake River Float Trip, Horseback Riding Please meet in Cottonwood Foyer for ground transportation.

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SCHEDULE

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6:15 p.m. – 10:00 p.m. Western Barbecue Q Roadhouse Shuttle Bus departs starting at 6:15 from Cottonwood Foyer

FRIDAY, OCTOBER 6:

7:00 a.m. – 12:00 p.m. Hospitality Room Cottonwood Foyer

8:00 a.m. – 9:20 a.m. Breakfast Speaker: Robert Grady, Cheyenne Capital Fund *Cottonwood*

9:30 a.m. – 10:40 a.m. Board of Directors & Membership Committee *Cottonwood*

10:50 a.m. - 11:40 a.m.
Health, Safety, Security &
Environment Committee
"Safety in Seas Award Winners Presentations"
Speaker: Michael McCauley, Arena Offshore
Speaker: Jeremy Angelle, Frank's International
Cottonwood 11:50 a.m. – 12:30 p.m. General Session "Congress and the America in the Age of Trump" Speaker: Christina Bellantoni, Los Angeles Times Cottonwood

12:30 p.m Buffet Lunch The Handle Bar



VICE PRESIDENT DICK CHENEY

Dick Cheney is an American statesman who has served at the highest levels of the U.S. Government and private sector.

As White House Chief of Staff in the aftermath of Watergate and America's withdrawal from Vietnam, Wyoming's Congressman and a member of the House Republican leadership during the Reagan years,

Secretary of Defense as the Cold War ended and America defeated Iraq in Desert Storm, former CEO of Halliburton, and Vice President of the United States on 9/11 at the dawn of the Global War on Terror, Cheney has participated in many of the events that have shaped our nation for over four decades.

Few Americans alive today can match the breadth and depth of his experience and service. As a statesman, policymaker, businessman, and politician Cheney's insight, experiences and knowledge are unparalleled.

GOVERNOR MATT MEAD

Matt Mead, Wyoming's 32nd Governor, took office in January 2011 and is serving his second term. He was born and raised in Jackson. After earning a law degree from the University of Wyoming, he served as a prosecutor, practiced in a private firm, and served as U.S. Attorney. He maintains a farm and ranch business with his wife Carol in southeast Wyoming.



Governor Mead initiated a comprehensive state energy

strategy released in 2013 and an innovative state water strategy released in 2015. He moved the entire state to a 100 gigabit broadband network. His rules initiative has resulted in fewer regulations and improved public access to rules. His focus on increasing state competitiveness, for example, through technology, innovation and expansion of business opportunities in numerous economic sectors, has brought national recognition.

Wyoming's accolades include: most business friendly tax climate, third best for new business startup activity, best state to start a business, first in Mountain Region workforce development, best state to make a living, second highest rate of confidence in state government and many more.

Governor Mead has served as Chair and Vice Chair of the Natural Resources Committee of the National Governors Association and as Co-chair of the State and Federal Sage Grouse Task Force. He is immediate past Chairman of the Western Governors' Association where his Chairman's Initiative, a continuing one, was Species Conservation and the Endangered Species Act.

Matt and Carol have been married 25 years and have two teenage children.



CHRISTINA BELLANTONI ASSISTANT MANAGING EDITOR FOR POLITICS LOS ANGELES TIMES

One of America's leading political editors and an award-winning journalist, Christina Bellantoni goes behind the headlines to deliver shrewd analysis of key political and policy issues that impact your organization at the state, regional and national level.

As the assistant managing editor for politics at the Los Angeles Times, Christina brings a vast level of expertise to national political and election coverage. In addition to her status as a highly sought guest commentator on political broadcasts and high-profile role at the L.A. Times, she is the former editor-in-chief at Roll Call and former political editor at "PBS NewsHour," and she has held reporting positions with The Washington Times and Talking Points Memo.

From the White House and the halls of Congress, Christina provides a thoughtful and thorough analysis of news and events from all sides of the political spectrum, including up-to-the-minute insights on policy and America under President Trump and the evolution of the Republican, Democratic and third parties post the unprecedented events of 2016. With wide-ranging experience covering national politics and presidential campaigns as well as important issues like tax policy, immigration, health care and the federal budget, she takes audiences behind-the-scenes to reveal what's happening in Washington and how it will impact the future of your business or organization.

ROBERT GRADY PARTNER & MANAGING DIRECTOR CHEYENNE CAPITAL FUND

Robert Grady is currently a partner and managing director at Cheyenne Capital Fund, a private equity investment firm. Prior to joining Cheyenne Capital Fund, from 2000 through 2009, Mr. Grady served as a partner at The Carlyle Group, one of the world's largest private equity firms, where he was chairman



and managing partner of Carlyle Venture Partners, the firm's U.S. venture and growth capital organization.

Mr. Grady joined Carlyle in 2000 as global head of Venture Capital and served as a Member of Carlyle's Management Committee. Mr. Grady served as chairman of the National Venture Capital Association's Board of Directors from 2006 to 2007, having joined the board in 2002.

Prior to joining Carlyle, Mr. Grady was a managing director and member of the Management Committee at Robertson Stephens & Company, an emerging growth investment bank. Mr. Grady previously served in the White House as deputy assistant to President George H.W. Bush and as executive associate director of the Office of Management and Budget (OMB).

Mr. Grady also served for a decade on the faculty of the Stanford Graduate School of Business where he taught courses on environmental policy and regulation; and is also a director of Maxim Integrated Products and several privately-held companies. He is currently chairman of the New Jersey Council of Economic Advisors and a member of the New Jersey State Investment Council. Mr. Grady served as a director of TWPG from September 2009 to June 2010, as a former chairman and director of AuthenTec, Inc., and as a former director of Blackboard, Inc.



JENNIFER GRIFFIN NATIONAL SECURITY CORRESPONDENT FOX NEWS CHANNEL

Jennifer Griffin currently serves as a national security correspondent for FOX News Channel (FNC) and is based out of the Washington D.C. bureau. She joined FNC in October 1999 as a Jerusalem-based correspondent.

Most recently, Griffin has covered Secretary Hillary Clinton's 2016 presidential campaign. Since 2007, Griffin has reported daily from the Pentagon where she questions senior military leaders, travels to war zones and reports on all aspects of the military, including the current wars against ISIS and AI Qaeda. She has covered major news stories extensively including the attack on the U.S. Consulate in Benghazi, Libya on September 11, 2012 and the killing of Osama bin Laden in 2011.

While based in Jerusalem, she reported on the Israeli-Palestinian conflict, countless suicide bombings, military incursions and failed peace deals. Griffin is credited with conducting a rare and extensive interview with former Prime Minister of Israel Ariel Sharon on his farm in 2009 before he lapsed into a coma.

Prior to joining FNC, Griffin covered the Middle East region for several American media organizations including National Public Radio and U.S. News and World Report. Previously, she reported for The Sowetan newspaper in Johannesburg, South Africa, where she covered Nelson Mandela's prison release and numerous other historic moments in South Africa's transition away from the apartheid regime.

In 2009 she was diagnosed with stage 3 Triple Negative breast cancer. After 17 rounds of chemotherapy, a double mastectomy and radiation treatments she was declared in remission in 2010.

MICHELLE MALKIN NATIONALLY SYNDICATED JOURNALIST

Michelle Malkin began her career in newspaper journalism more than a decade ago as an editorial writer and columnist for the Los Angeles Daily News.



She continued at the Seattle Times in 1996, where she worked for three years. Malkin's editorials proved her ability to bring issues to light, and investigative

journalism. Editorials she ran through Seattle Times included a repeal of the death tax, an exposé on Governor Gary Locke's Buddhist temple cash connections, support for a campaign to abolish race-based affirmative action in government hiring, contracting, and college admissions.

Currently, she works in Washington D.C. where her column, now syndicated by Creators Syndicate, appears in nearly 200 papers nationwide, including the New York Post, Dallas Morning News, Houston Chronicle, Miami Herald, Hartford Courant, Boston Herald, Rocky Mountain News, and Washington Times. Her column also appears in numerous online outlets, such as townhall.com.

Malkin is a FOX News Contributor and has written two books, Invasion: How America Still Welcomes Terrorists, Criminals, and Other Foreign Menaces to Our Shores and In Defense of Internment: The Case for "Racial Profiling" in World War II and the War on Terror. Both books made the New York Times bestseller list.

Her blog, www.michellemalkin.com, averages more than 25,000 unique visitors per day. Malkin lives in Maryland,with her husband and two children.



JEREMY ANGELLE SENIOR VP OF TECHNOLOGY & ENGINEERING FRANK'S INTERNATIONAL, N.V.

Jeremy Angelle currently serves as Senior Vice President, Technology and Engineering, for Frank's International, where he has been employed since 2000. In his current role, Mr. Angelle is responsible for Frank's overall technology vision, shaping its technical strategy,

and driving product lifecycle management.

In April 2017, Mr. Angelle assumed additional responsibilities for global manufacturing leadership. Prior to his current position, Mr. Angelle was the Company's Vice President of Gulf of Mexico Operations & Global Technology since January 2015, where he was responsible for strategically planning and directing all activities for Gulf of Mexico operations, and oversaw the development of new products, globally. He served as the Manager of Special Operations Group from 2004 to 2014, and assumed the additional responsibilities of Business Development Representative of Gulf of Mexico in January 2012, which made him responsible for new product development globally from inception to commercialization. Over the course of his career Mr. Angelle has been awarded multiple patents with many more pending, and several of his product designs have been awarded industry recognition.

As a licensed Professional Engineer, Mr. Angelle is a member of the American Society of Mechanical Engineers, American Association of Drilling Engineers, and the Society of Petroleum Engineers. Mr. Angelle earned his Bachelor of Science degree in Mechanical Engineering, a Master of Science degree in Engineering (Mechanical Engineering Concentration), and a Master of Business Administration degree from the University of Louisiana at Lafayette.

THOMAS BROSTRØM PRESIDENT NORTH AMERICA DONG ENERGY WIND POWER

Thomas Brostrøm serves as the President of DONG Energy Wind Power's North American business. In this role, Thomas oversees all North American operations for DONG Energy Wind Power, including the company's utility-scale offshore wind development projects in Massachusetts and New Jersey.



Thomas initially joined DONG Energy in Denmark in 2009 where he served as Business Developer and Mergers & Acquisitions and later Head of the Renewables Strategy team.

He moved to DONG Energy's UK office in 2012 where he was instrumental in building the company's utility-scale offshore wind business. He initially served as Head of Project Development UK for DONG Energy Wind Power where he led and oversaw offshore wind project development of DONG's large UK portfolio. In this role, Thomas led the development of the 1.2 megawatt Hornsea project, the world's largest offshore wind farm, and the Burbo Bank Extension project, which uses 8 megawatt Vestas turbines – the largest turbines in the world.

Thomas also served on the board of RenewableUK – the leading renewable energy trade association in the UK. In 2014, Thomas was named Director of Commercial and Market Development where he oversaw all commercial and market development activities for DONG Energy Wind Power. Prior to joining DONG Energy, Thomas was in the investment banking and venture capital business.



TIMOTHY CALLAHAN DIRECTOR GENERAL MEXICO BHP BILLITON

Tim Callahan was appointed first Director General for BHP in Mexico starting in September 2014. Mr. Callahan joined BHP in 2002 and has served in various senior management roles supporting the Company's conventional and unconventional petroleum businesses.

Prior to his current role, he served as Head of Human Resources for BHP's Onshore US business, with business partner responsibility for Shale operations along with Drilling, Engineering, and Health, Safety and Environment.

Mr. Callahan has had extensive experience throughout the energy and consulting industries. Before joining BHP, he served in various finance and human resources leadership roles at Enron Corporation and PwC, and at Deloitte in Mexico City where he lead their US tax practice following the signing of the North American Free Trade Agreement.

Mr. Callahan holds an undergraduate degree in Accounting from Grove City College in Pennsylvania and a MBA from the University of Houston. He is a Certified Public Accountant and has held various leadership roles with industry groups. He is currently on the Boards of the Mexican Association of Hydrocarbon Companies (AMEXHI) and the Australian, New Zealand & Mexico Business Council (ANZMEX).

He is married with three children, and enjoys swimming, wave boarding and biking.

TIMOTHY S. DUNCAN PRESIDENT & CEO TALOS ENERGY LLC

Tim Duncan is the President and CEO and a founder of Talos Energy LLC, a private company formed in March 2012 and initially funded with up to \$600 million of private equity commitments from Apollo Global Management, LLC and Riverstone Holdings LLC. Headquartered in Houston, Texas, Talos is engaged



in the acquisition, exploration, development and production of oil and natural gas properties with a focus on operations along the U.S. Gulf Coast and in the Gulf of Mexico, including the shallow waters of offshore Mexico. Since its inception in 2012, Talos has quickly grown from 5 original employees to close to 200 employees and will exit IQ2017 with production of approximately 30,000 BOEPD (<70% oil/liquids). In November 2013 Talos was named by the Houston Chronicle as the #1 Top Workplace in the Houston area for companies under 150 employees and has maintained a position on the list of Top Workplaces in 2014, 2015 and 2016. In June 2016, Mr. Duncan was named as the EY Entrepreneur of the Year for the Energy & Energy Services sector in the Gulf Coast area.

Prior to Talos, Mr. Duncan was the Senior Vice President of Business Development and a founder of Phoenix Exploration Company LP. Prior to Phoenix, he was Manager of Reservoir Engineering and Evaluations for Gryphon Exploration Company. Mr. Duncan also worked in various reservoir engineering and portfolio evaluation functions for Amerada Hess Corporation, Zilkha Energy Company, and Pennzoil E&P Company. Mr. Duncan has a BS in Petroleum Engineering from Mississippi State University and an MBA from the University of Houston. He is an active member of the SPE, IPAA, NOIA, and the YPO. Mr. Duncan also serves on various academically focused boards including the College of Engineering Dean's Advisory Council at Mississippi State University, where he has been honored as a Distinguished Fellow.





CONNIE GOERS REGULATORY ADVISOR ARENA OFFSHORE

Connie has nearly 45 years experience in oil and gas industry. Joining Arena Offshore in 2011, Connie currently serves as Regulatory Advisor, focusing on regulatory and environmental compliance issues and regulations associated with operations. Before joining Arena, Connie founded R.E.M. Solutions in 2002

and served as President. While at R.E.M. Solutions, Connie represented oil and gas independent operators as a Regulatory Consultant; advising of required regulatory processes and permitting requirements for exploration, development, production and decommissioning activities. Prior to founding R.E.M. Solutions, Connie worked in regulatory affairs for J. Connor Consulting, Transco Exploration Company and Tenneco Oil Company.

Connie is a Chairperson and Member Representative of Arena Offshore for the Executive Subcommittee of the Offshore Operators Committee (OOC). She is a Board Member of Panther Creek Inspiration Ranch Inspiration Ranch. Founded in 2006 and is a 501(c)(3) non-profit facility. The hope is to enhance and transform the lives of children, individuals and families struggling with mental and physical challenges, utilizing therapy horses. The Ranch offers exceptional equine programs in a loving Christian environment. Connie also is a Board Member of Arena Energy Foundation created in 2008 to provide support for nonprofit organizations in the Gulf of Mexico region and around the world. Funded entirely by company owners, the Arena Foundation donates to a variety of humanitarian causes based on need, giving priority to projects that are particularly meaningful to Arena employees. This four-person board allocates contributions to those recipients can be impacted most significantly.

KAREN HARBERT PRESIDENT & CEO INSTITUTE FOR 21ST CENTURY ENERGY U.S. CHAMBER OF COMMERCE

Karen Alderman Harbert is president and chief executive officer of the U.S. Chamber of Commerce's Institute for 21st Century Energy (Institute). Harbert leads the Institute's efforts to build support for meaningful energy action nationally and internationally through policy development, education, and advocacy.



Under Harbert's leadership, the Energy Institute has evolved into a premier national and international organization dedicated to advancing a constructive energy agenda with the business community, policymakers, and consumers. Harbert frequently testifies in front of Congress and provides analysis to the media, policymakers, and industry leaders.

Harbert is the former assistant secretary for policy and international affairs at the U.S. Department of Energy (DOE). She was the primary policy adviser to the secretary of energy and to the department on domestic and international energy issues. She negotiated and managed bilateral and multilateral agreements with other countries and also served as vice chairman of the International Energy Agency, which advises its 28 member nations on energy policy issues and orchestrates international responses to energy supply disruptions.

Prior to joining the DOE, Harbert was deputy assistant administrator for Latin America and the Caribbean at the U.S. Agency for International Development (USAID). She had oversight of programs in 11 countries, totaling more than \$800 million and 1,000 employees.



EDWARD HEARTNEY DEPUTY DIRECTOR BUREAU OF ENERGY RESOURCES U.S. DEPARTMENT OF STATE

Ed Heartney has been a Foreign Service Officer for 19 years, focusing on economic issues. Currently Ed is the Deputy Director of the Office of Europe, the Western Hemisphere, and Africa in the Bureau of Energy Resources at the Department of State in Washington

DC. Ed has previously served in Nigeria (1999-2000), El Salvador (2001-2003), Washington (2004-2006), Monterrey Mexico (2006-2009), Sri Lanka (2009-2012), Afghanistan (2012-2013), and the UK (2013-2016). In his career, Ed has worked on a variety of economic issues, including economic development, trade, and energy. Ed has received two Superior Honor Awards and four Meritorious Honor Awards for his work. Ed graduated from the University of Chicago with a Political Science degree, and he also graduated with honors from the University of Michigan Law School.

In the Bureau of Energy Resources, Ed focuses on the Western Hemisphere and Africa, particularly on regional energy security, which can be achieved though increasing domestic energy sources, energy trade, and connecting electricity grids. He believes that energy resources and security are the keys to economic development.

GREG KUSINSKI DEEP STAR DIRECTOR CHEVRON

Dr. Greg Kusinski serves as Director of DeepStar® and is Chevron Senior Advisor to that organization. In his current role as a Director of a major Technology Development Consortium within Chevron, he has leadership, financial, legal, business capture and technology development responsibilities. DeepStar is



the Global Deep Water Technology Development Consortium, with over 25 years of collaborative excellence between 12 O&G companies and over 60 manufacturing and service companies. DeepStar focuses on Technology Acceleration and Commercialization in the areas of Geosciences, Reservoir Engineering, Drilling Completion and Intervention, SubSea Systems, Flow Assurance, Floating Systems, Met-Ocean and Systems Engineering. In addition, Greg is a member of Chevron Deepwater Technology Management Team and Chevron Civil, Structure and Marine Engineering Unit Leadership Team. Since 1998 he has worked in various corporate capacities focusing on technology development, acceleration, commercialization and implementation.

Dr. Kusinski received a degree in engineering from AGH University, Krakow, Poland and went on to earn B.S. (High Honors), M.S. and Ph.D. in Materials Science and Mineral Engineering from University of California at Berkeley where he also completed the Management of Technology program. He also earned an Executive MBA from Rice University Jones Graduate School of Business with focus on Corporate Strategy and Finance.

Dr. Kusinski currently serves on several University advisory boards and is a chair of the OTC-TMS Program Committee. He also serves on a Program Advisory Committee of Research Partnership to Secure Energy for America – a public-private partnership organization.



KATHARINE MACGREGOR ACTING ASSISTANT SECRETARY -LANDS & MINERALS MANAGEMENT U.S. DEPARTMENT OF THE INTERIOR

Kate was recently appointed as Deputy Assistant Secretary for Lands and Minerals Management at the Department of the Interior – where she manages a portfolio that covers four agencies: the Bureau of Land Management, Bureau of Ocean Energy Management,

Bureau of Safety and Environmental Enforcement, and the Office of Surface Mining, Reclamation and Enforcement.

Kate recently joined the Department after a decade of service in the House of Representatives where she served as Senior Professional Staff on the House Natural Resources Committee, Subcommittee on Energy and Mineral Resources for two Chairman – Chairman Rob Bishop of Utah and Chairman Doc Hastings of Washington. In her role on the Committee, Kate advanced legislative policies to promote responsible energy development on federal lands. In her time on Capitol Hill, Kate has orchestrated myriad congressional hearings and drafted key legislation aimed at reducing regulatory burdens and expanding access both onshore and offshore, while also demonstrating the economic benefits of U.S. energy production to American families, businesses and our nation's veterans.

Prior to joining the committee, Kate served as Legislative Director to Majority Leader Eric Cantor and Legislative Assistant to Congresswoman Thelma Drake (R-VA). Kate is a native of Pennsylvania and graduate of the University of Pennsylvania in Philadelphia.

MICHAEL MCCAULEY OPERATIONS GENERAL MANAGER ARENA OFFSHORE

Michael McCauley came to Arena in 2007 as a Production Manager. He assumed the role and responsibilities of Operations General Manager in 2012. In his current position, Mr. McCauley works with Arena's highly experienced Operations Management team to ensure the safe, compliant and efficient



execution of offshore Gulf of Mexico drilling, construction and production operations projects with an annual capital budget of \$300MM and LOE budget of \$120MM.

Prior to joining Arena, he held positions in production, drilling and reservoir engineering at Newfield Exploration, Vastar Resources, ARCO Oil & Gas, Texaco and Getty Oil, working almost exclusively in the offshore Gulf of Mexico. Mr. McCauley received a B.S. in Petroleum Engineering from Louisiana State University in 1982.v





MIKE MCCONNELL SENIOR EXECUTIVE ADVISOR BOOZ ALLEN HAMILTON FORMER DIRECTOR NATIONAL SECURITY AGENCY

Senior Executive Advisor Mike McConnell is the former vice chairman, where his primary roles included serving on the firm's Leadership Team and leading Booz Allen's rapidly expanding cyber business. After retiring from

the Navy in 1996 as a vice admiral, Mike joined Booz Allen and led the development of the firm's Information Assurance business and Intelligence business focused on policy, transformation, homeland security, and intelligence analytics, rising to the position of senior vice president.

Upon being asked by President George W. Bush in 2007 to become the second director of national intelligence (DNI), he left Booz Allen and served for 2 years under Presidents Bush and Obama. As the DNI, he managed the expansive national intelligence community—an organization of over 100,000 people, and an annual global enterprise budget of more than \$47 billion—and had extensive interactions with the White House, the President's Cabinet, Congress, international leaders, and the U.S. business community. In 2009, Mike returned to Booz Allen as an executive vice president to lead the firm's Intelligence business. In 2011, he became vice chairman.

Mike has twice received the nation's highest award for service in the intelligence community, once by President Clinton and once by President George W. Bush.

WILL PECUE PRESIDENT TAYLOR ENERGY COMPANY

Will Pecue currently serves as President for Taylor Energy Company LLC in New Orleans, Louisiana. Will graduated from Louisiana State University with a BS degree in Petroleum Engineering in 1983. In 1984, he joined Texaco as an Offshore Drilling Foreman in the Morgan City Offshore District. His assignments



during his twenty years at Texaco included field, office and management roles in Well & Production Operations. Following Texaco's acquisition by Chevron, he joined Energy Partners Ltd in New Orleans, and later took an advisory role in Houston with BP as Manager of Global Drilling Excellence. In 2008, Will joined Taylor Energy as Sr. VP of Operations and was named to his current role of President in 2009.

He holds 3 U.S. Patents on equipment developed for Subsea Well Operations.

Will presently serves on both the Dean's Advisory Committee for LSU's College of Engineering, as well as the Industry Advisory Committee for LSU's Department of Petroleum Engineering.



RAYMUNDO PIÑONES DE LA CABADA GENERAL DIRECTOR MEXICO ASSOCIATION OF HYDROCARBONS (AMEXHI)

Mr. Piñones is AMEXHI's first General Director appointed in July 2015. Prior this appointment he worked 10 years for the A.P. Moller-Maersk Group in Mexico, Europe and the Middle East.

During his career, Mr. Piñones has undertaken roles in commercial representation for Mexico and Latin America as well as roles in offshore drilling engineering, well integrity and reservoir engineering in the North Sea as well as the Persian Gulf. Holds a Master's degree in Petroleum Engineering from Heriot-Watt University as well as an Industrial Engineering title from Universidad Panamericana in Mexico City.

AMEXHI is the Mexican upstream industry association representing the interests of the oil and gas exploration and production sector gathering 45+ upstream operators with interests in Mexico.



EVAN ZIMMERMAN PRESIDENT TAYLOR ENERGY COMPANY

Evan H. Zimmerman has two decades of experience in offshore related engineering, technology development and risk management. Mr. Zimmerman has held senior management roles in the offshore oil and gas service sector in the United States, North Sea and Australia. Mr. Zimmerman holds a Doctor of Jurisprudence from



the South Texas College of Law and a Bachelor of Science in Ocean Engineering from Texas A&M University. Mr. Zimmerman has received numerous patents for offshore related technology, served in key roles in many industry and academic initiatives, and received many awards for service or accomplishments including a Corporate Leadership Award from the U.S. Department of Interior.

ACTIVITIES

GOLF TOURNAMENT

Thursday, October 5 12:15 p.m. - 5:00 p.m.

The NOIA Golf Tournament will begin at 1:00 p.m. with a shot-gun start.

The bus will depart at 12:15 p.m. for the Teton Pines Village Golf Club.

Cost: The tournament cost is \$300.00 per player, which includes greens fees, cart, practice balls, entry fee, beverages, lunch, prizes and taxes.

Registration: To register please check the box for Golf Tournament on the Meeting Registration form.

Please be sure to note whether or not you will need rental clubs and, if applicable, which handed the clubs should be. The deadline to register for the golf tournament is September 21.

HORSEBACK RIDING Thursday, October 5 12:30 p.m. - 3:30 p.m.

Enjoy a scenic 2 hour ride through meadows and forest as guests wander along the Grand Teton National Park. Riders of all levels can enjoy the beautiful trails. Perfect for an afternoon of fun.

Cost: The excursion costs \$250.00 per person which includes beverages and a box lunch.

Registration: To register for the horseback riding excursion please check the box for Horseback Riding on the Meeting Registration.

Please note, reservations are required by September 15. There is a maximum weight limit of 235 lbs per person.

ACTIVITIES

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SCENIC FLOAT TRIP

Thursday, October 5

12:30 p.m. - 4:30 p.m.

Float along the Snake River with the Tetons as your backdrop! Our Teton Views scenic float trips begin floating outside the southern boundary of Grand Teton National Park at the historic Snake River Ranch, offering an experience that no other outfitter in Jackson has. With special access to the Snake River through our partnership with the Snake River Ranch, enjoy panoramic views of the Teton Range, Gros Ventre Range and Snake River Range. Our boatmen do all the work on this rafting trip, so you can relax and take it all in!

Cost: The excursion costs \$340.00 per person which includes beverages and a box lunch.

Registration: To register for the Scenic Float Trip please check the box for Scenic Float Trip on the Meeting Registration.

Please note, reservations are required by September 15.

SPOUSE PROGRAM

NOIA is pleased to offer the following event designed specifically for the spouses and guests of NOIA members in attendance at the Fall meeting.

The event is offered in addition to the Golf Tournament, Horseback Riding, and the Scenic Float Trip, which are also open to spouses and guests.

As always, spouses and guests are welcome to participate in any of the open sessions of the NOIA Fall Meeting.

We look forward to having you with us in October at The Four Seasons in Jackson Hole.

Please do not forget to indicate your selection of activities on the Meeting Registration Form in this mailer.

If you have any questions, please contact Ann Chapman at (202) 347-6900 or <u>ann@noia.org</u>.

WILDLIFE SAFARI Wednesday, October 4

11:30 a.m. - 3:30 p.m.

Based on current animal movement, the day begins with a drive through National Parks and Forests for optimal animal viewing. Animals that may be observed during the expedition include elk, moose, bison, pronghorn antelope, bighorn sheep, mule deer, wolves and bears. Professional wildlife biologist guides will teach guests about local fauna, their interactions with each other and their relationship to other wildlife in various habitats.

Cost: The wildlife safari costs \$350.00 per person, which includes lunch and beverages.

Registration: To register your spouse for the wildlife safari please check the box for Spouse Program on the Meeting Registration form.

Please note, reservations are required by September 15.

LOGISTICAL DETAILS

THE FOUR SEASONS HOTEL RESERVATIONS

In order to receive the NOIA preferred rate, hotel reservations must be made directly with the Four Seasons by calling I-800-295-5281. The discounted rate for NOIA Run of the House is \$345.00 and is available from October 2-7. Suites are available upon request.

CANCELLATION POLICY

Cancellations prior to September 12 will receive a full refund, less \$125 processing fee. Refunds will not be given for cancellations after September 12 or for no shows.

TRANSPORTATION

Four Seasons Transportation is operated exclusively by A Blackcard Service, LLC, and it offers convenient service between the Jackson Hole Airport and the Four Seasons. Reservations are required.

Fares:

\$220.00 one way from Jackson Hole Airport (JAC) Includes fuel charge and gratuity To make reservations in advance please call (307) 413-2572. Charges will be conveniently applied to your Four Seasons hotel room account, unless other arrangements have been made and confirmed.

ATTIRE

Resort Wear: Trousers, collared shirts and dress jeans are acceptable. Shorts, t-shirts, swimwear and exercise attire are considered inappropriate. Resort wear is recommended for Thursday evening. This event will be at the Cheyenne Mountain Lodge.

Business Casual: Trousers, collared shirts and sports jackets are suggested. Jeans, t-shirts, athletic wear, sneakers and t-shirts are discouraged. Business Casual is appropriate attire for NOIA meetings, though a coat and tie is recommended for dinner Wednesday evening.

LOGISTICAL DETAILS

THE SPA AT THE FOUR SEASONS

The Spa at The Four Seasons is an extraordinary experience – where your appointment becomes an escape, and your visit becomes a tradition. The Spa treatment menu encompasses a wide variety of indulgent delights designed to help you look and feel your best.

Visit The Four Seasons website at <u>www.fourseasons.com/jacksonhole</u> for additional information. For Spa reservations please call (307) 732-5120

MEETING REGISTRATION FORM TO REGISTER: Visit the NOIA website at www.noia.org or complete and send this form with

payment by September 12 to Ann Chapman, NOIA, 1120 G Street, N.W., Suite 900, Washington, D.C. 20005 • Phone: (202) 347-6900 • Fax: (202) 347-8650. Please make your hotel reservations directly with The Four Seasons by calling 1-800-295-5281. Discounted rate for NOIA Run of the House is \$345.00 per night. Suites available upon request. Reservations must be made by September 12, 2017.

Please print or type

| | BADGE NAME: |
|--------|--------------------|
| | _ TITLE: |
| | |
| | |
| _ FAX: | E-MAIL: |
| | DEPARTURE DATE: |
| | SPOUSE BADGE NAME: |
| | |
| | _ FAX: |

REGISTRATION FEES

The Fall Meeting registration fee is \$1275.00 for members and \$1150.00 for spouses. Please send a check or pay by credit card. MASTERCARD VISA AMERICAN EXPRESS NAME AS IT APPEARS ON CARD: PLEASE NOTE: Cancellations prior to September 12 will receive a full refund, less \$125 processing fee. Refunds will not be given for cancellations after September 12 or for no shows.

EXPIRATION DATE:

ACTIVITIES

GOLF TOURNAMENT

CREDIT CARD NUMBER:

 Please indicate if you would like to play in the golf tournament.
 Deadline to register for the golf tournament is September

 21st.
 1:00 p.m. Shot Gun Start.
 \$300/player (Includes lunch).

 REGISTRANT HANDICAP______
 SPOUSE HANDICAP______

 CLUB RENTAL \$70 PER PERSON
 SPOUSE HANDICAP_______

RIGHT HANDED

SCENIC FLOAT TRIP

□ REGISTRANT □ SPOUSE This excursion is \$340.00 per person which includes a box lunch and beverages. The bus will depart at 12:30 p.m. The registration deadline is September 15.

GRAND TETON NATIONAL PARK HORSEBACK RIDING

REGISTRANT SPOUSE This excursion is \$250 per person includes a box lunch and beverages. The bus will depart at 12:30 p.m. The registration deadline is September 15. Max weight limit is 235 lbs per rider.

SPOUSE PROGRAM

To participate in the spouse program, please check the box and send the tour fee along with registration fees. Reservations for spouse tours can also be made by calling the NOIA office at (202) 347-6900.

WILDLIFE SAFARI—Wednesday, October 4.

The excursion is \$350 per person and includes lunch.

The registration deadline is September 15.