



The Ritz-Carlton | Washington, D.C. | April 11-13, 2018

2018 ANNUAL MEETING

MESSAGE FROM THE CHAIRMAN

2018 is almost like a Tale of Two Cities. While there has been a quicker recovery onshore, the upswing for offshore companies, and service providers, has been slower than many have hoped. However, 2018 may still write a new page for the offshore industry. Commodity prices are slowly ticking upwards and the Trump administration is making good on its promise to unleash the potential of American energy dominance.

The administration released the Draft Proposed Program for the 2019-2024 National OCS Offshore Oil & Gas Leasing Program. While nearly 94% of our nation's offshore resources are off limits to development today, the Draft Proposed Program rejects this shortsighted paradigm, and instead proposes opening up 90% of the U.S. OCS to future exploration and development.



Relatedly, Interior is reviewing the permits for safe and modern seismic surveys denied during the final days of the Obama administration. Updated seismic data, particularly in the Atlantic where data is more than 30 years old, will allow stakeholders to have a fully informed debate. Furthermore, overly burdensome and ineffective rules are being re-examined, ensuring that the final rules reflect good policy and sound science, not political whims.

Congress is also strengthening American energy dominance. Two key bills passed the House Natural Resources Committee: the SEA Act, which updates the seismic permitting process; and the SECURE American Energy Act, which is an across-the-board modernization of offshore energy law.

Altogether, these are unprecedented, albeit long overdue, opportunities for the offshore energy industry. NOIA is committed to working with the administration and Congress to make the most of these opportunities and unleashing a generation of American energy.

To keep up with the fast-moving energy actions, I invite you to the NOIA 2018 Annual Meeting in Washington, D.C. Held April 11-13, 2018 at the Ritz-Carlton. The meeting features leading experts in policy, economics and national security and allows us to plan our course for this exciting year. As always, it will be a great time to network with fellow executives and long-time friends.

I look forward to seeing you there.

DAVID WELCH 2017-2018 NOIA Chairman

SCHEDULE (TENTATIVE)

Please note:

Committee and general sessions are open to all meeting registrants.

Unless otherwise noted, all committee meetings are scheduled as working meetings.

WEDNESDAY, APRIL 11:

12:00 p.m. - 6:30 p.m.

Registration

12:00 p.m. - 5:00 p.m.

Hospitality Room

1:30 p.m. - 2:40 p.m.

Executive Committee

2:50 p.m. - 3:40 p.m.

Offshore Renewables Committee

3:50 p.m. - 4:40 p.m.

PAC Committee

4:50 p.m. – 5:40 p.m.

Public Affairs & Education

Committee

6:00 p.m. - 7:30 p.m.

Welcoming Reception

THURSDAY, APRIL 12:

7:00 a.m. - 5:00 p.m.

Registration

7:00 a.m. - 5:00 p.m.

Hospitality Room

8:00 a.m. - 9:30 a.m.

Breakfast

Sponsored by the Government

Affairs Committee

9:40 a.m. - 10:40 a.m.

"Why Is the Middle East in Crisis

& Why Does it Matter?"

Speaker: Vali Nasr, Ph.D.

Johns Hopkins School of Advanced

and International Studies

10:50 a.m. - 12:25 p.m.

General Session

"Gulf of Mexico: Chapter 3"

Panelists:

Enrique Hildalgo, ExxonMobil

Raymundo Pinones, AMEXHI

12:30 p.m. - 1:50 p.m.

Lunch

Safety in Seas Awards

SCHEDULE (TENTATIVE)

2:00 p.m. - 2:50 p.m.

Health, Safety, Security &

Environment Committee

3:00 p.m. - 3:50 p.m.

Geological & Geophysical

Committee

"Regulatory Challenges to Continued

& Expanded Access & Production"

Moderator: Nikki Martin, IAGC

Speakers:

Richard Clark, Deep Gulf Energy

Starlee Sykes, BP

DOI Senior Official TBD

4:00 p.m. – 5:15 p.m.

Board of Directors &

Membership Committee

6:30 p.m. - 7:30 p.m.

Welcome Reception

7:30 p.m. – 10:00 p.m.

Annual Banquet

Capital Steps

FRIDAY, APRIL 13:

7:00 a.m. - 12:00 p.m.

Hospitality Room

8:00 a.m. - 9:30 a.m.

Breakfast

Speaker: Scott Angelle,

Bureau of Safety & Environmental

Enforcement

9:40 a.m. - 10:30 a.m.

Technology Policy Committee

Speaker: Walter Cruickshank,

Bureau of Ocean Energy Management

10:40 a.m. - 11:30 a.m.

General Session

11:40 a.m. - 1:00 p.m.

Buffet Lunch

VALI R. NASR, PH.D.
DEAN
JOHNS HOPKINS SCHOOL OF ADVANCED
AND INTERNATIONAL STUDIES

An expert on global affairs, renowned for his consistently accurate assessments and forecasts regarding the economic and strategic implications of world events, Vali R. Nasr, Ph.D., is the expert that senior American policy makers, world leaders, and



global corporations turn to for strategic and economic insight on evolving international affairs.

Nasr is the Dean of the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University, a Senior Fellow in foreign policy at the Brookings Institution and a contributor to The New York Times. From 2009 to 2011, he was a professor of international politics at Tufts University's Fletcher School of Law and Diplomacy and served as Senior Advisor to the U.S. Special Representative for Afghanistan and Pakistan. Previously, he was a Carnegie Scholar and a Senior Fellow at Harvard University's Kennedy School of Government and an adjunct Senior Fellow for Middle Eastern studies at the Council on Foreign Relations.

A New York Times bestselling author of four books, including The Dispensable Nation: American Foreign Policy in Retreat, his book "The Shia Revival: How Conflicts within Islam will Shape the Future," contributed to U.S. policy formulated in response to the Arab Spring.

Nasr is also a frequent contributor to leading publications, including Foreign Affairs, Financial Times, The Wall Street Journal and The Washington Post.

A member of the U.S. Department of State's Foreign Affairs Policy Board, Nasr is also a director of the Rockefeller Brothers Fund and the National Democratic Institute.



SCOTT ANGELLE
DIRECTOR
BUREAU OF SAFETY &
ENVIRONMENTAL ENFORCEMENT

Scott A. Angelle is Director, Bureau of Safety and Environmental Enforcement (BSEE), Department of the Interior. He is responsible for promoting safety, protecting the environment and conserving resources through the regulatory oversight and enforcement of

energy industry operations on the U.S. Outer Continental Shelf. He joined the bureau on May 24, 2017, following more than 30 years of reforming agencies and organizations in both the public and private sectors. His career is characterized by a strong desire to achieve results that lead to greater success for the organizations he leads.

Most recently, he served as Commissioner, District II, Louisiana Public Service Commission, an elected position he held from 2013 – 2017. He also served as a member of the Louisiana State University Board of Supervisors and a member of the board at Sunoco Logistics Partners LP.

Angelle began his work in public service in 1988 when he was elected to the St. Martin Parish Police Jury; the youngest person ever selected for the position at age 25. He was elected President of the parish body five years later; also the youngest to hold the position.

In 2004 he was appointed Secretary, Louisiana Department of Natural Resources, a position he held until 2012 under both the Kathleen Blanco and Bobby Jindal gubernatorial administrations. In May of 2010, he was appointed as Interim Lieutenant Governor of Louisiana during the height of the worst oil spill in U.S. history. In November 2010, he returned to the position of Secretary for Natural Resources until resigning to run for Public Service Commissioner.

RICHARD CLARK PRESIDENT DEEP GULF ENERGY COMPANIES

Mr. Clark has a Mechanical Engineering Degree from the University of Tennessee at Chattanooga. He launched his career at Shell Offshore in 1979. More than 20 of his 36 years in the energy business have been focused in the deepwater Gulf of Mexico. In 1996, he was one of the founders of Mariner Energy, Inc., serving as Executive Vice President and a board member.



In 2004, he was a founder of Deep Gulf Energy and has served as President of the company since inception.



WALTER CRUICKSHANK ACTING DIRECTOR BUREAU OF OCEAN ENERGY MANAGEMENT

As Deputy Director, and currently Acting Director of BOEM, Dr. Cruickshank oversees the administration of programs that manage the development of the Nation's offshore resources in an environmentally and economically responsible way. These programs include

leasing, plan administration, environmental studies, National Environmental Policy Act analysis, resource evaluation, economic analysis and the Renewable Energy Program.

Prior to becoming the Deputy Director of BOEM upon its establishment in October 2011, Dr. Cruickshank served as Deputy Director of the Bureau of Ocean Energy Management, Regulation and Enforcement (BOEMRE) and the former MMS since 2002.

Dr. Cruickshank has worked in the Department of the Interior for more than 30 years. He earned a Bachelor of Arts in Geological Sciences from Cornell University and a Doctorate in Mineral Economics from the Pennsylvania State University.

ENRIQUE HILDALGO PRESIDENT EXXONMOBIL VENTURES MEXICO

Enrique Hidalgo is the president of ExxonMobil Ventures Mexico. Previously, he held other assignments at Exxon Mobil Corporation, including director for the Americas of international government relations, public and government affairs manager for Americas and Asia for the ExxonMobil Exploration Company, and vice



president for corporate relations for ExxonMobil Mexico. Prior to joining Exxon Mobil, Hidalgo was the director of the Latin American Practice at the Eurasia Group. He is a member of the Mexican Council on Foreign Relations, a term member at the Council on Foreign Relations, and a board member of the Institute for Global Maritime Studies.

Hidalgo has a BA in international relations from the Universidad Iberoamericana, an MALD and a PhD from The Fletcher School of Law and Diplomacy at Tufts University.



NIKKI MARTIN
PRESIDENT
INTERNATIONAL ASSOCIATION OF
GEOPHYSICAL CONTRACTORS (IAGC)

Now the IAGC president, Nikki Martin is a legal and government affairs professional with years of experience engaging government regulators globally. She is the first female President in the association's 44-year history and the first to lead an international

oil and gas association.

In her previous role as the Vice President for Government and Legal Affairs, Nikki was responsible for monitoring regulations, directives and initiatives, coordinating IAGC's review and response to such developments, and representing IAGC in joint industry regulatory management efforts.

Before joining IAGC, Nikki worked as the Regulatory and Legal Affairs Manager at the Alaska Oil & Gas Association (AOGA) and previously practiced law in Anchorage, Alaska. Martin's prior legislative experience includes serving as staff to U.S. Senate President Pro Tempore Ted Stevens and as legislative aides to the Alaska State Senate President and Alaska State House Majority Leader.

Nikki currently sits on the Board of Directors for the Western Resources Legal Center and is a member of the Alaska Bar Association. She received a Bachelor of Arts in Political Science from the University of South Carolina and a Juris Doctor from Lewis & Clark Law School.

RAYMUNDO PIÑONES
DE LA CABADA
GENERAL DIRECTOR
MEXICO ASSOCIATION OF
HYDROCARBONS (AMEXHI)

Mr. Piñones is AMEXHI's first General Director appointed in July 2015. Prior this appointment he worked 10 years for the A.P. Moller-Maersk Group in Mexico, Europe and the Middle East.



During his career, Mr. Piñones has undertaken roles in commercial representation for Mexico and Latin America as well as roles in offshore drilling engineering, well integrity and reservoir engineering in the North Sea as well as the Persian Gulf. Holds a Master's degree in Petroleum Engineering from Heriot-Watt University as well as an Industrial Engineering title from Universidad Panamericana in Mexico City.

AMEXHI is the Mexican upstream industry association representing the interests of the oil and gas exploration and production sector gathering 45+ upstream operators with interests in Mexico.



STARLEE SYKES
PRESIDENT, GULF OF MEXICO & CANADA
BP CORPORATION

Starlee Sykes is responsible for a portfolio of 30 projects with teams based across the world. Recently, she has been the Vice President Global Projects, Deepwater and Vice President, Projects Performance where she was responsible for performance management, project controls and finance. Prior to this, she was the Vice

President, Developments for the Gulf of Mexico Region.

Sykes has 20 years' experience in the oil and gas industry; holding a variety of positions across several disciplines including project management, operations, and finance. She has also worked in BP corporate headquarters in London. She began her career as a subsea operations engineer, has worked on most of BP's Gulf of Mexico projects, and led a redevelopment project onshore. Sykes was accountable for building the Global Subsea Hardware organization, which delivers subsea hardware for projects worldwide. She serves as a member of the BP Exploration & Production Inc. Board of Directors and the US Benefits Committee. Additionally, she holds several leadership positions in industry organizations and is active in supporting development of women and girls in STEM careers.

Sykes is a graduate of Texas A&M University with a B.S. in mechanical engineering.

CAPITAL STEPS

The Capitol Steps began as a group of Senate staffers who set out to satirize the very people and places that employed them.



The group was born in December, 1981 when some staffers for Senator Charles Percy were planning entertainment for a Christmas party. Their first idea was to stage a nativity play, but in the whole Congress

they couldn't find three wise men or a virgin. So, they decided to dig into the headlines of the day, and they created song parodies & skits which conveyed a special brand of satirical humor.

In the years that followed, many of the Steps ignored the conventional wisdom ("Don't quit your day job!"), and although not all of the current members of the Steps are former Capitol Hill staffers, taken together the performers have worked in a total of eighteen Congressional offices and represent 62 years of collective House and Senate staff experience.

Since they began, the Capitol Steps have recorded over 30 albums, including their latest, Orange Is the New Barack. They've been featured on NBC, CBS, ABC, and PBS, and can be heard twice a year on National Public Radio stations nationwide during their Politics Takes a Holiday radio specials.

LOGISTICAL DETAILS

THE RITZ-CARLTON RESERVATIONS

Please make your reservations directly with The Ritz-Carlton here. The cut-off date for the preferred rate is March 23!

For hotel information click here and for any general questions call (202) 835-0500.

SINGLE EVENT REGISTRATION

If your schedule permits you to attend only select meal functions such as the Thursday lunch or the Annual Banquet, please contact **Ann Chapman** to obtain a registration form for individual events.

CANCELLATION POLICY

Cancellations prior to March 23 will receive a full refund, less \$125 processing fee. Cancellations between March 23 – 30 will receive a 50% refund less \$125 processing fee.

Refunds will not be given for cancellations after March 31 or for no shows.

ATTIRE

Business attire is appropriate for all Annual Meeting events, meals and receptions.



MEETING REGISTRATION FORM

Please print or type	
NAME:	BADGE NAME:
COMPANY:	TITLE:
ADDRESS:	
CITY/STATE/COUNTRY/ZIP:	
PHONE: FAX:	E-MAIL:
ARRIVAL DATE:	DEPARTURE DATE:
SPOUSE NAME:	SPOUSE BADGE NAME:
HOME ADDRESS:	
REGISTRATION FEES	
The Annual Meeting registration fee is \$1 check or pay by credit card	1,125.00 for members and \$1,050.00 for spouses. Please send a
☐ MASTERCARD ☐ VISA ☐ AMERICAN	N EXPRESS
NAME AS IT APPEARS ON CARD:	
CREDIT CARD NUMBER: EXPIRATION DAT	TE:
PLEASE NOTE:	
Cancellations prior to	March 23 — full refund
Between March 23 -30	
After March 31 or "Na	o Show"— no refund