

## MESSAGE FROM THE CHAIRMAN

Six months ago, when I invited you to join us for NOIA's Fall Meeting in Palm Beach, I mentioned that we were at a potential turning point for the offshore industry, with policy changes underway that could alter the governance of offshore energy resources. Little did I realize how correct I was. The last few months have seen the lifting of moratoria on Bristol Bay and "181 South," a growing clamor among state-level leaders for access to offshore resources, and the addition of 8.3 million acres for leasing in the Gulf of Mexico. And, as always, technological developments continue to redefine the outer limits of our ability to safely find and produce hydrocarbon resources.



Our work is far from complete, however. Changes in Congressional leadership have already seen a new legislative approach to energy issues. In this context, I urge you to join us at the National Ocean Industries Association Annual Meeting on March 28-30, 2007 in Washington, DC. Meeting in the nation's capital will provide a unique opportunity to exchange information and ideas with policymakers and thought leaders across a range of issues. As always, the meeting will also offer an excellent opportunity for networking among the senior executives from all sectors of our industry.

The meeting will be held at The Ritz-Carlton, a quality venue that has hosted the NOIA membership before. On behalf of our association's leadership, I urge you to attend. I look forward to seeing you in March.

A handwritten signature in dark ink that reads "Chris T. Seaver".

Christopher T. Seaver  
President and CEO, Hydril Company  
and 2006-2007 NOIA Chairman

# SCHEDULE

## WEDNESDAY, MARCH 28:

**12:00 p.m. - 6:30 p.m.**

Registration

**12:00 p.m. - 5:00 p.m.**

Hospitality Suite

**2:30 p.m. - 3:25 p.m.**

Finance Committee

**3:35 p.m. - 5:05 p.m.**

Executive Committee

*(closed session)*

**6:00 p.m. - 7:30 p.m.**

Welcome Reception

## THURSDAY, MARCH 29:

**7:00 a.m. - 5:00 p.m.**

Hospitality Suite

**8:00 a.m. - 9:15 a.m.**

Breakfast

Speaker: Chris Wallace, Fox News  
Sunday

**9:25 a.m. - 10:00 a.m.**

General Session\*

**10:10 a.m. - 10:50 a.m.**

General Session\*

**11:00 a.m. - 12:00 p.m.**

Government Affairs and Public  
Affairs Update

**12:10 p.m. - 1:40 p.m.**

Lunch\*

General Sessions marked with an asterisk (\*) will feature speakers invited from Capitol Hill and/or the Administration. Invitations have been extended to Senators Jeff Bingaman (D-NM) and David Vitter

(R-LA); Congressmen John Dingell (D-NY), Dan Boren (D-OK), Bobby Jindal (R-LA), and Nick Rahall (D-WV); and Secretary of the Interior Dirk Kempthorne and Secretary of Commerce Carlos Gutierrez.

# SCHEDULE

**2:00 p.m. – 2:45 p.m.**

General Session\*

**2:55 p.m. – 3:40 p.m.**

Technology Policy Committee &  
Health, Safety, Security and  
Environment Committee Joint  
Session

**3:50 p.m. – 4:40 p.m.**

Board of Directors & Membership  
Committee Meeting

**6:30 p.m. – 7:30 p.m.**

Reception

**7:30 p.m. – 10:00 p.m.**

Annual Banquet, featuring  
political satirist and musical  
comedian Dave Werner

**FRIDAY, MARCH 30:**

**7:00 a.m. - 12:00 p.m.**

Hospitality

**8:00 a.m. - 9:15 a.m.**

Breakfast

Speaker: Fouad Ajami, Director  
of Middle East Studies, Johns  
Hopkins School of Advanced  
International Studies

**9:25 a.m. – 10:10 a.m.**

General Session

Speaker: Clyde Prestowitz,  
President, Economic Strategy  
Institute

**10:20 a.m. - 11:00 a.m.**

General Session\*

**11:10 a.m. - 11:50 a.m.**

General Session\*

**12:15 p.m. - 1:30 p.m.**

Buffet Lunch

# ABOUT THE SPEAKERS

## **CHRIS WALLACE**

**HOST, FOX NEWS SUNDAY**

Chris Wallace is the host of “FOX News Sunday” (FNS), FOX Broadcasting Company’s Sunday morning public affairs program. He also contributes to the network’s political and election news coverage and is based in Washington, D.C.



As host of “FNS,” Wallace secured interviews with 2004 Democratic presidential candidates Sen. John F. Kerry, D-MA; Gov. Howard Dean, D-VT; Rep. Richard Gephardt, D-MO; Sen. Joseph Lieberman, D-CT and Sen. John Edwards, D-NC. Additionally, Wallace has interviewed former U.S. Presidents Bill Clinton and George H.W. Bush, Vice President Dick Cheney, Sec. of State Dr. Condoleezza Rice, Sen. Hillary Clinton, D-NY, former Sec. of State Colin Powell, and Rep. Nancy Pelosi, D-CA, as well as many others.

Before joining FOX News, Wallace worked at ABC News for 15 years where he served as the senior correspondent for “Primetime Thursday” and as a substitute host for “Nightline.”

Prior to joining ABC News, Wallace was with NBC News where he served as the chief White House correspondent from 1982-1989. While at NBC, Wallace covered the 1980, 1984 and 1988 presidential campaigns as well as the Democratic and Republican conventions in those years. Wallace also anchored “Meet The Press” from 1987-1988.

Wallace has won every major broadcast news award for his reporting, including three Emmy Awards, the Dupont-Columbia Silver Baton and the Peabody Award.

# ABOUT THE SPEAKERS



**FOUAD AJAMI**  
**DIRECTOR, MIDDLE EAST STUDIES**  
**JOHNS HOPKINS SCHOOL OF ADVANCED**  
**INTERNATIONAL STUDIES**

Fouad Ajami is the Majid Khadduri Professor and Director of the Middle East Studies Program at the Paul H. Nitze School of Advanced International Studies at Johns Hopkins University.

His recent publications include “The Dream Palace of the Arabs: A Generation’s Odyssey” and “Beirut: City of Regrets,” as well as “The Vanished Imam: Musa Al-Sadr and the Shia of Lebanon” and “The Arab Predicament: Arab Political Thought and Practice Since 1967,” which was revised and re-issued in 1992. Dr. Ajami is a frequent contributor on Middle Eastern issues and contemporary international history to The New York Times Book Review, Foreign Affairs, The New Republic and numerous other journals and periodicals.

Dr. Ajami has served on the faculty of Princeton University’s Department of Politics and as a fellow at Princeton’s Center of International Studies. In addition, he is a former research fellow at The Lehrman Institute and a recipient of the five-year MacArthur Prize Fellowship in the arts and sciences. .

Dr. Ajami is also a contributing editor to U.S. News & World Report and member of the editorial board of Foreign Affairs, positions he supplements as a consultant to CBS News.

Dr. Ajami is fluent in Arabic and holds a Ph.D. in political science from the University of Washington

# ABOUT THE SPEAKERS

**CLYDE PRESTOWITZ**  
**PRESIDENT**  
**ECONOMIC STRATEGY INSTITUTE**



Clyde Prestowitz is Founder and President of the Economic Strategy Institute, a Washington think tank influential in the areas of international trade policy and how the US and world economies adapt to change. His most recent book is *Three Billion New Capitalists: The Great Shift of Wealth and Power to the East*.

Prior to founding ESI, Clyde Prestowitz served as counselor to the Secretary of Commerce in the Reagan Administration. There, he led many U.S. trade and investment negotiations with Japan, China, Latin America, and Europe. Before joining the Commerce Department, he was a senior executive with American Can Company and Scott Paper Company. He has served as vice chairman of the President's Committee on Trade and Investment in the Pacific. He sits on the board of the US Member Committee of PBEC and is a member of the advisory board of Intel Corp.

Clyde Prestowitz regularly writes for leading publications, including the *New York Times*, *Washington Post*, and *Foreign Affairs*. He is the author of several best-selling books, including *Trading Places on U.S.-Japan relations* and *Rogue Nation: American Unilateralism and the Failure of Good Intentions*.

Mr. Prestowitz has a B.A. with honors from Swarthmore College; an M.A. in East-West Policies and Economics from the East-West Center of the University of Hawaii; and an M.B.A. from the Wharton Graduate School of Business. He also studied at Keio University in Tokyo. He is fluent in Japanese, Dutch, German, and French.

# ANNUAL BANQUET ENTERTAINMENT



## **DAVE WERNER POLITICAL SATIRIST AND MUSICAL COMEDIAN**

Like many of his classmates, Dave Werner took his Yale Law degree to a Washington, D.C. firm to launch his career... and to win the “Funniest Lawyer in Washington” contest at a local comedy club.

Encouraged by his amateur success, Dave decided to go into comedy full time. So, in 1987, he went to work on Capitol Hill. As a Senate staffer, he joined Washington’s highly regarded musical satire troupe, the Capitol Steps. Dave says he sang “in trios, quartets and committees.”

Since going solo in 1995, Dave has entertained audiences with equal parts inside-the-beltway political commentary and Iowa-bred humor. “I’m kind of a C-SPAN Music Man,” he says.

Dave offers a humorous take on today’s headlines mixed with musical impressions of George W. Bush, Al Gore, Bill Clinton and other political figures.

Dave has appeared on the CBS’s Evening News with Dan Rather, NBC’s Today, and on PBS, and has been profiled in The New York Times, The Wall Street Journal, and The Washington Post.

Dave is also the author of the forthcoming book Adventures in the Funny Business.

# SPOUSE PROGRAM

NOIA is pleased to offer the following activities for the spouses and guests of NOIA members in attendance at the Annual Meeting.

As always, spouses and guests are also welcome to participate in any of the open sessions of the NOIA Annual Meeting schedule.

Please do not forget to indicate your selection of activities on the Meeting Registration Form on the last page of this brochure or on the online registration.

If you have any questions, please contact Ann Chapman at (202) 347-6900 or [ann@noia.org](mailto:ann@noia.org).

## **THURSDAY, MARCH 29**

### **L'Academie de Cuisine**

#### **Culinary Experience**

9:30 a.m. - 3:00 p.m.

Today you will experience Washington DC's Premier Cooking school, L'Academie de Cuisine! Chef François Dionot, the school founder, taught the

first recreational class at L'Academie de Cuisine. Chef Dionot, is a native of France, attended culinary and hotel school in the prestigious training grounds of Lausanne, Switzerland. After moving to the United States in the late 1960's, he worked in several hotels and restaurants in Washington DC, Delaware, New York, and New Jersey. In the mid-1970's he perceived a need for the same formal style of culinary training he received in Europe. In 1976, Mr. Dionot became an American citizen and opened L'Academie de Cuisine.

Chef Gerard Pangaud, is the only chef in the United States to have earned two Michelin stars during his career. Since 1993, Chef Pangaud has been the Executive Chef-Owner of Gerard's Place in Washington, DC. During his tenure, Gerard's Place garnered many awards including Four Diamonds, AAA Travel Guide, Four Stars, Mobil Travel Guide, Washingtonian Blue Ribbon Award Winner 1993-2006, and Award of Excellence DiRona Distinguished Restaurants of North America.



# SPOUSE PROGRAM

Today, you will produce the “NOIA cooking show” in a private three-hour cooking demonstration with Chef Dionot and Chef Gerard Pangaud, the Academy’s principal instructors. Watch as the chefs prepare a private menu, step-by-step! Everyone will enjoy the three course luncheon, complimented by house wines.

**Note: The bus will depart the hotel at 9:30 a.m. and return at 3:00 p.m. There is no additional charge to participate, but reservations are required.**

## FRIDAY, MARCH 30

**The National Archives –  
America’s Treasures**  
9:45 a.m. - 12:00 p.m.

This morning, you will experience The National Archives and have the opportunity to step back into America’s history! The National Archives is located north of the National Mall on Constitution Avenue in Washington DC. It opened as the original headquarters in 1935, and was recently renovated and reopened. The Archives holds

the original copies of the three main formative documents of the United States and its government: the Declaration of Independence, the Constitution and the Bill of Rights.

These documents are on display in the main chamber of the National Archives, in the magnificent Rotunda. An introductory film sets the stage for the guests as they begin their journey. Guests will then experience the Archive treasures!

The National Archives Building also exhibits other important American historical documents including the Louisiana Purchase and the Emancipation Proclamation as well as collections of historic American photography and other culturally significant American artifacts.

**Note: You will depart the hotel at 9:30 a.m. and return at noon. The tour is \$65.00 per person. Reservations are required.**

# LOGISTICAL DETAILS

## HOTEL ADDRESS & CONTACT INFORMATION

The Ritz-Carlton  
1150 22nd Street, NW  
Washington, DC 20037

(202) 835-0500 (Tel)

(202) 974-5519 (Fax)

## ATTIRE

Business attire is appropriate for all Annual Meeting Events and Meals and Receptions.

## SINGLE EVENT REGISTRATION

If your schedule permits you to attend only select meal functions such as the Thursday lunch or the Annual Banquet, please contact Ann Chapman to obtain a registration form for individual events.

## HOTEL RESERVATIONS

NOIA Annual Meeting

Registration does not include hotel accommodations. Please make your hotel reservations directly with The Ritz-Carlton.

**Hotel Reservations must be made by March 11, 2007.**

**BY PHONE:** To reserve a room by phone, please call the Ritz-Carlton Central Reservations line at (800) 241-3333. Be sure to mention that you will be attending the NOIA Annual meeting and use the appropriate booking code.

**ONLINE:** Visit the Ritz-Carlton website at [www.ritzcarlton.com](http://www.ritzcarlton.com). Click on “Reservations,” select “United States and Canada” and then “Washington, DC” to select the location. Follow the prompts to reserve your room.

### HOTEL BOOKING CODES:

DELUXE ROOM: **NOINOIA**

I-BEDROOM SUITE: **NOINOIB**

# MEETING REGISTRATION FORM

**TO REGISTER:** Visit the NOIA website online at [www.noia.org](http://www.noia.org) or complete and send this form with payment by March 11 to Ann Chapman, NOIA, 1120 G Street, N.W., Suite 900, Washington, D.C. 20005 • Phone: (202) 347-6900 • Fax: (202) 347-8650

Please print or type

NAME: \_\_\_\_\_ BADGE NAME: \_\_\_\_\_

COMPANY: \_\_\_\_\_ TITLE: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

CITY/STATE/ZIP: \_\_\_\_\_

PHONE: \_\_\_\_\_ FAX: \_\_\_\_\_ E-MAIL: \_\_\_\_\_

ARRIVAL DATE: \_\_\_\_\_ DEPARTURE DATE: \_\_\_\_\_

SPOUSE NAME: \_\_\_\_\_ SPOUSE BADGE NAME: \_\_\_\_\_

HOME ADDRESS: \_\_\_\_\_

## REGISTRATION FEES

The Annual Meeting registration fee is \$875.00 for members and \$825.00 for spouses. Please send a check or pay by credit card.

MASTERCARD  VISA  AMERICAN EXPRESS

NAME AS IT APPEARS ON CARD: \_\_\_\_\_

CREDIT CARD NUMBER: \_\_\_\_\_ EXPIRATION DATE: \_\_\_\_\_

## PLEASE NOTE:

Cancellations prior to March 11—full refund

Between March 12 and March 20—50% refund

After March 20 or “No Show”—no refund

## SPOUSE PROGRAM

To participate in a spouse tour, please check the boxes below and send tour fees along with registration fees. Reservations for spouse tours can also be made by calling the NOIA office at (202) 347-6900.

Please indicate the tours you wish to take:

L'ACADEMIE DE CUISINE CULINARY EXPERIENCE — Thursday, March 29 (no charge; reservations required)

NATIONAL ARCHIVES TOUR — Friday, March 30 (\$65 charge; reservations required)

**TO COMPLETE YOUR REGISTRATION, PLEASE:**

- COMPLETE THE ONLINE FORM AT [WWW.NOIA.ORG](http://WWW.NOIA.ORG).

**- OR -**

- DETACH AND COMPLETE THIS FORM AND RETURN TO THE NOIA OFFICES:

- BY MAIL:

ANN CHAPMAN  
DIRECTOR, CONFERENCES  
NOIA  
1120 G STREET, NW  
SUITE 900  
WASHINGTON, DC 20005

- BY FAX:

(202) 347-8650

**- AND -**

- MAKE YOUR HOTEL RESERVATIONS DIRECTLY WITH THE RITZ-CARLTON