



2020 FALL VIRTUAL MEETING

OCTOBER 21-22, 2020



Please note:

It is the policy of the National Ocean Industries Association to comply fully with all applicable antitrust laws and regulations. Participants at NOIA events should be familiar with and comply fully with their company's antitrust policies and guidelines. Any concerns should be brought to the attention of any NOIA staff immediately.

MESSAGE FROM THE CHAIR



It is my pleasure to invite you to the NOIA 2020 Virtual Fall Meeting.

We have been subject to an unprecedented past six months. Between the global Coronavirus pandemic, which paused daily life around the world, and an ill-timed oil price war, the energy sector belt tightening of just a few short years ago returned. The offshore energy industry is weathering two unprecedented storms, simultaneously. And now we are rapidly approaching the clouds of uncertainty that come with every presidential election.

But our industry is doing what it does best: Adapt.

Despite short-term dips, the world will continue to need a growing supply of oil, natural gas, and wind energy today, tomorrow, and long into the future. Our industry powers homes and fills gas tanks and provides the components that are the building blocks of modern society, all while innovating and scaling towards a lower carbon future.

It has not been easy, and challenging times remain, but the American offshore industry remains up to challenge. The American offshore energy industry is the best in the world at safely providing reliable energy that fuels jobs, economic growth and innovation, environmental sustainability, national security and many other benefits that reach every American.

NOIA is the voice for our irreplaceable industry. Through its government relations, public affairs, and industry leadership, NOIA tirelessly fights for American offshore oil, natural gas and wind, and will continue to do so, regardless of what administration is in the White House or who controls Congress. NOIA's advocacy is strengthened by the continued membership and engagement of its members, which makes participation in this Fall Meeting especially vital.

The NOIA meetings provide a moment of industry unity, and the NOIA 2020 Virtual Fall Meeting will be no different. While the format might look different, you can still expect the same level of high-quality speakers and sessions. We will hear from thought leaders and experts on pressing issues, such as Environmental, Social & Governance programs and the looming 2020 presidential election, as well as key policymakers from both sides of Pennsylvania Avenue in Washington, D.C.

Thank you for your continued support of NOIA. I look forward to seeing everyone (virtually) soon.

Galen Cobb,
NOIA Chairman
2020-21



SCHEDULE

WEDNESDAY, OCTOBER 21:

1:00 p.m. - 1:30 p.m. CST

Welcome & Membership Open Forum

Erik Milito, NOIA & Galen Cobb, Halliburton

1:30 p.m. - 2:15 p.m. CST

Featured Speaker:

Benji Backer, ACC

2:15 p.m. - 3:00 p.m. CST

Presentation of Safety & Seas Awards

Oceaneering & Danos

3:00 p.m. - 4:00 p.m. CST

Words that Will and Won't Impact the 2020 Election

Frank Luntz, Pollster

4:00 p.m. - 4:15 p.m. CST

Closing Remarks

Erik Milito, NOIA & Galen Cobb, Halliburton

All listed times are Central Standard Time.

SCHEDULE

THURSDAY, OCTOBER 22:

9:00 a.m. - 10:00 a.m. CST

How to Achieve Equity in the Energy Industry

Paula Glover, AABE

10:00 a.m. - 11:00 a.m. CST

Featured Speaker:

Danielle Sugarman, BlackRock

11:00 a.m. - 11:30 a.m. CST

Featured Speaker:

Dr. John Fleming, White House Deputy Chief of Staff

11:30 a.m. - 12:30 p.m. CST

Break

12:30 p.m. - 1:00 p.m. CST

Featured Speaker:

U.S. Senator Lisa Murkowski (R-AK),

1:00 p.m. - 1:30 p.m.

Featured Speaker

*RDML Tim Gallaudet, Ph.D., USN Ret., Assistant Secretary of Commerce for
Oceans and Atmosphere and Deputy NOAA Administrator*

1:30 p.m. - 2:00 p.m. CST

Closing Remarks

Erik Milito, NOIA & Galen Cobb, Halliburton

All listed times are Central Standard Time.

SPEAKERS



Frank Luntz
Pollster



Senator Lisa Murkowski
Chairman of the
Senate Energy and
Natural Resources
Committee



Paula Glover
President & CEO
American Association
of Blacks in Energy



Dr. John Fleming
Deputy Chief of
Staff
White House



Danielle Sugarman
Vice President,
Investment Steward-
ship for Energy and
Utilities
BlackRock



RDML Tim Gallaudet
Assistant Secretary
Department of
Commerce
Administrator
NOAA



Benji Backer
President
American
Conservation
Coalition

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EnVen engages in exploration, development, extraction and production of oil and gas and related hydrocarbons in the Gulf of Mexico.

HALLIBURTON

Halliburton Company is an American multinational corporation. One of the world's largest oil field service companies, it has operations in more than 70 countries. It owns hundreds of subsidiaries, affiliates, branches, brands, and divisions worldwide and employs approximately 55,000 people.



Hess Corporation is a leading global independent energy company engaged in the exploration and production of crude oil and natural gas. The company has an industry-leading position in the Bakken, is one of the largest producers in Gulf of Mexico, a key natural gas producer/supplier to Peninsular Malaysia and Thailand and engaged in exploration and appraisal activities offshore Guyana.



Talos Energy (NYSE: TALO) is a technically driven independent exploration and production company focused on safely and efficiently maximizing cash flows and long-term value through its operations, currently in the United States Gulf of Mexico and offshore Mexico. As one of the U.S. Gulf of Mexico's largest public independent producers, we leverage decades of geology, geophysics and offshore operations expertise towards the acquisition, exploration, exploitation and development of assets in key geological trends that are present in many offshore basins around the world. Our activities in offshore Mexico provide high impact exploration opportunities in an oil rich emerging basin. For more information, visit www.talosenergy.com.

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NEWPARK

Newpark is changing the paradigm in the industries we serve, developing new ways to help customers drive operating efficiencies, while working in harmony with the environment and improving community relations. They are headquartered in The Woodlands, Texas, and serve markets around the world, with an established presence in North and South America, Europe, the Middle East, Africa and Asia Pacific, demonstrating our commitment to be a strong and reliable partner for their customers, wherever they need them to be.



Oceaneering International, Inc. is a subsea engineering and applied technology company based in Houston, Texas, U.S. that provides engineered services and hardware to customers who operate in marine, space, and other environments.



Ridgewood.

Ridgewood Energy is an energy-focused private equity firm with offices in Houston and New Jersey. Since 2008, Ridgewood Energy's dedicated team of industry professionals has leveraged Technology, Expertise, and Discipline to build a diverse portfolio of assets in the Deepwater Gulf of Mexico.

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ABOUT THE SPEAKERS



FRANK LUNTZ
POLLSTER

With his easy-going style and his enthusiastic passion to uncover the day-to-day concerns of voters, Dr. Luntz frequently finds himself ahead of conventional wisdom. Over the past 20 years, Dr. Luntz has written, supervised, and conducted more than 2,500 surveys, focus groups, ad tests, and, most notably, dial sessions in which respondents provide on-the-spot feedback to live events. As election day 2020 draws near, you will see him on media outlets like FOX News, CNBC, and MSNBC gathering voter thoughts and reactions to the candidates.

At one point, Dr. Luntz was named a winner of *The Washington Post's* coveted "Crystal Ball" award for being the most accurate pundit. He has served as an election consultant and political pundit in more than two dozen countries. His focus groups have become so influential that, following a PBS presidential debate, presidential candidate Barack Obama said, "When Frank Luntz invites you to talk to his focus group, you talk to his focus group."

His enthusiasm for the art and science of language creation has prompted him to write about the power of language for *The Wall Street Journal*, *The New York Times*, *Los Angeles Times*, *Financial Times*, *The Times of London*, and *The Washington Post*. He is also the author of three New York Times bestsellers: *Words that Work: It's Not What You Say It's What People Hear*; *What Americans Really Want ... Really*; and his most recent book, *WIN*.

ABOUT THE SPEAKERS



PAULA GLOVER
PRESIDENT AND CEO
AMERICAN ASSOCIATION
OF BLACKS IN ENERGY

Paula R. Glover is President and CEO for the American Association of Blacks in Energy (AABE), a national energy trade association that represents all sectors of the energy industry. Mrs. Glover leads a 2000-member association with 40 chapters nationwide. The association's focus is to represent the voice for African Americans and other minorities on energy policy, regulations, and environmental issues.

Her work on international energy issues underscores the importance of energy to improve the quality of life for people throughout the African Continent. The association under Mrs. Glover's leadership has partnered with the US Department of Energy on its Minorities in Energy initiative as well as business development programming for minority entrepreneurs. She has also testified before Congress about the impact of policies on underserved communities.

In March 2014 Ms. Glover was appointed to the National Petroleum Council by U.S. Secretary of Energy, Dr. Ernest Moniz. In June of 2017 she was voted onto the Board of Directors for the Alliance to Save Energy. Mrs. Glover is also a member of the Advisory Board for the Maryland Energy and Sustainability Center at the University of Maryland Eastern Shore. She is the recipient of the Bring It Home to Hartford Award; the Clarke Watson Chairman's Cup and the Platinum Achievement Award from the Cooperative Developmental Energy Program at Fort Valley State University.

ABOUT THE SPEAKERS



DANIELLE SUGARMAN
VICE PRESIDENT, INVESTMENT
STEWARDSHIP FOR ENERGY
AND UTILITIES
BLACKROCK

Danielle Sugarman is a Vice President with BlackRock's Investment Stewardship team. She serves as the lead analyst for BlackRock's energy, utilities, pharmaceutical and biotech portfolios in the Americas. Danielle's work includes engagement with executives and directors of BlackRock's portfolio companies on matters related to corporate strategy, governance, environmental and social matters, M&A considerations, proxy contests and hostile takeover bids. Danielle also votes BlackRock's shares at corporate annual and special meetings in relation thereto. Danielle has particular expertise in climate change, sustainability and environmental and securities law. Prior to joining BlackRock, she practiced as an attorney for over 10 years, including spending several years at the Center for Climate Change Law out of Columbia Law School. Most recently, Danielle worked as an Associate Program Officer for the Robertson Foundation, working on Julian Robertson's environmental and medical research giving.

Danielle has a JD from Penn Law School and graduated summa cum laude in History and Political Science from Barnard College, Columbia University. She sits on the International Environmental Law Committee of the New York City Bar as well as the Advisory Board of Kids in Need of Defense.

ABOUT THE SPEAKERS



BENJI BACKER
PRESIDENT,
AMERICAN CONSERVATION COALITION

Benji is an entrepreneur and political activist from Appleton, Wisconsin and a senior at the University of Washington. He serves on the Wisconsin Conservative Energy Forum's Leadership Council and is a fellow at the Chapman Center in Seattle. He previously served as the co-chair for Young Americans for Mitt Romney in Wisconsin and was named one of RedAlert's top "30 Under 30" conservatives in 2015. Recently, he was awarded the Grist 50 and GreenBiz's 30 Under 30.

He has contributed to publications such as *CNBC*, *The Hill*, *Townhall*, *Washington Times*, and *RedState*. Benji has also spoken at events across the country, including at CPAC three times. Through ACC, Benji is excited to be helping unite Americans on pro-environmental reforms and change the narrative when it comes to the environment.

ABOUT THE SPEAKERS



SENATOR LISA MURKOWSKI
CHAIRMAN
SENATE ENERGY & NATURAL
RESOURCES COMMITTEE

Lisa Murkowski, Alaska's senior U.S. Senator, is a third generation Alaskan proudly serving as the first Alaskan born senator. Murkowski was born in Ketchikan and raised in towns across the state, including Wrangell, Juneau, Fairbanks, and Anchorage. She is married to Verne Martell and they have two grown sons. Lisa loves spending time in the Alaska outdoors. She's an avid skier, has hiked on glaciers, enjoys fall duck hunts, and has a pretty impressive King Salmon mounted on her office wall.

A leader on energy and public lands issues, Senator Murkowski recognizes that sound national policy will promote not only job creation and economic growth, but also higher standards of living and greater global stability. She supports the safe and efficient production and use of all forms of domestic energy, as well as research to help develop emerging technologies. Senator Murkowski continues to pursue policies to advance renewable energy, increase energy efficiency, and make America's energy cleaner, more affordable, and more reliable.

She is the Chairman of the Senate Energy and Natural Resources Committee and also serves on the Senate Appropriations Committee, where she is the Chairman of the Interior and Environment Subcommittee. Senator Murkowski is a member of the Senate Health, Education, Labor and Pensions Committee – the first Alaskan to serve on that panel – and also is a senior member of the Senate Indian Affairs Committee.

ABOUT THE SPEAKERS



DR. JOHN FLEMING

WHITE HOUSE DEPUTY CHIEF OF STAFF

Dr. John C. Fleming of Minden, Louisiana, serves as Assistant to the President for Planning and Implementation in the Office of the Chief of Staff.

Dr. Fleming served as the Assistant Secretary of Commerce for Economic Development, and as head of EDA. Dr. Fleming was responsible for fulfilling the agency's mission of leading the federal economic development agenda. Prior to joining the Department of Commerce, Dr. Fleming served as a Deputy Assistant Secretary in the U.S. Department of Health and Human Services overseeing technology modernization efforts.

A four term U.S. Congressman serving Louisiana's 4th Congressional district from January 2009, to January 2017.

Fleming is also a physician, businessman and former Webster Parish coroner. His public career includes medical service in the U.S. Navy. Dr. Fleming earned his Bachelor's degree at the University of Mississippi, and his M.D. at the University of Mississippi. He's also a second cousin (five generations removed) to the former House Speaker Henry Clay of Kentucky.

ABOUT THE SPEAKERS



**RDML TIM GALLAUDET,
PH.D., USN RET.
NATIONAL OCEANIC AND
ATMOSPHERIC ADMINISTRATION**

Rear Admiral Gallaudet is the Assistant Secretary of Commerce for Oceans and Atmosphere and Deputy Administrator of the National Oceanic and Atmospheric Administration (NOAA). From 2017-2019 he served as the Acting Undersecretary of Commerce for Oceans and Atmosphere and NOAA Administrator.

Before these assignments, he served for 32 years in the US Navy, completing his service in 2017 as the Oceanographer of the Navy. In his current position, Rear Admiral Gallaudet leads NOAA's Blue Economy activities that advance marine transportation, sustainable seafood, ocean exploration and mapping, marine tourism and recreation, and coastal resilience. He also directs NOAA's support to the Administration's Indo-Pacific Strategy, oversees NOAA's Arctic research, operations, and engagement, and is leading the execution of the NOAA science and technology strategies for Artificial Intelligence, Unmanned Systems, 'Omics, Cloud, and Citizen Science.

Gallaudet chairs or co-chairs several interagency bodies, including the Coordinating Board for the Committee on the Marine Transportation System (CMTS), the US Coral Reef Task Force, the Alaska Mapping Executive Committee, and the Ocean Resources Management Subcommittee (ORM) under the White House Ocean Policy Committee (OPC), of which he is also a member.

NOIA STAFF



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President



Catherine Brown
Chief Operating
Officer



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